

# Global Goals for Cities

## Integrated Action Plan

### City of Ozalj



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## Executive Summary

### City of Ozalj Integrated Action Plan

City of Ozalj Integrated Action Plan is structured in two parts. In first part (Chapter 1) local context and policy challenges and performed analysis are described and presented. Second part is dedicated to structuring IAP through defined missions, specific objectives and actions and in the end (Chapter 3) there is overview of framework of delivery, planned resources and funding and risk and learning analysis.

**The United Nations 2030 Agenda calls on countries to begin efforts to achieve the 17 SDGs in a view of 2030.** The goals address the needs of people in both developed and developing countries, emphasizing that no one should be left behind. **The main aim of the network “Global Goals for Cities” is to support cities to plan for integrated and participative urban development – exchanging experiences, learning methodologies, and tools – and thus enhance the process of SDG localisation.** All partner cities developed their own Integrated Action Plans (IAPs), focussing on prioritised areas of the SDGs framework and localisation process relevant to the local context.

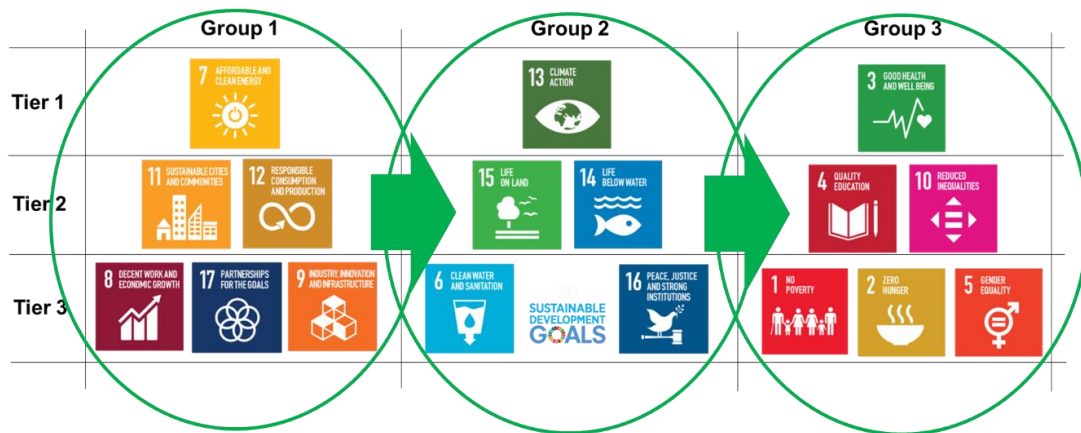
**City of Ozalj (population 5.837) is one of 22 local self-government units (5 cities and 17 municipalities) located within Karlovac County, Croatia.** Situated in the upper course of the Kupa, in the immediate vicinity of Karlovac, that is on the main international and national transversal and longitudinal traffic route which connects the northern, continental, Pannonian, and Central European areas of the Croatian state with the Croatian Adriatic, as well as a narrow longitudinal traffic corridor (about 45 km long) which, through the Karlovac region, connects Bijela Krajina in the Republic of Slovenia and Bosanska Krajina in Bosnia and Herzegovina.

**In the scope of work in the “Global Goals for Cities” network, the municipality analyzed the goals of the city development plan in relation to the SDGs.** In this sense, this integrated action plan, conclusions, proposals, and outlined specific objectives and actions will upgrade the strategic document; that is, they will influence their adjustments and changes in the coming time until 2030. Analysis showed that for the successful sustainable development of the City of Ozalj, it is necessary to balance between economic and social interests, between investments in communal or transport infrastructure and culture, between environmental protection, smart solutions, and additional needs or educational programs. Problems and challenges such as depopulation processes, insufficiently developed rural tourism, and investments in new technologies in the private sector and solving drainage and wastewater treatment issues were noted. On the other hand, the **City of Ozalj has a significant development perspective** that could stop negative demographic trends in a certain range. This mainly refers to activities that have a tradition in this area but are not sufficiently commercially exploited, such as agricultural production and rural tourism, between which there is a significant link and which have the potential to stop further emigration and attract young people to the City of Ozalj.

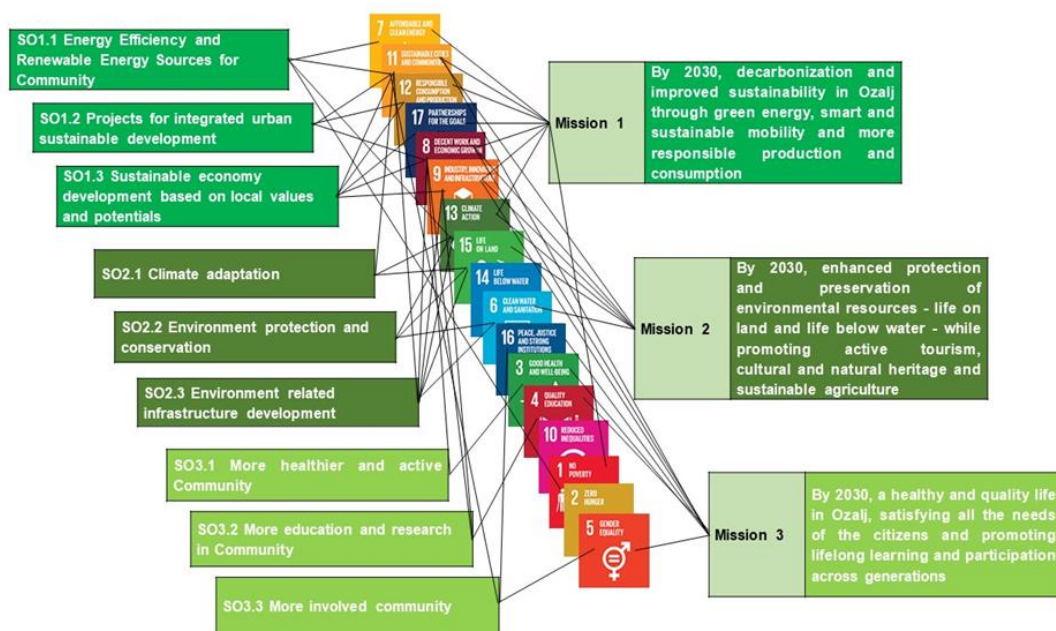
**Using the URBACT methodology and partnership in the “Global Goals for Cities” network, URBACT Local Group (ULG) was created as “a core for action”.** It was a gradual process because the local group needed some time to create cohesion and trust. The city of Ozalj has identified five key groups of stakeholders to involve in the URBACT Local Group

(Public authorities, Business, NGOs, Education and Research, Citizens). ULG worked using the format of meetings, workshops, and consultations.

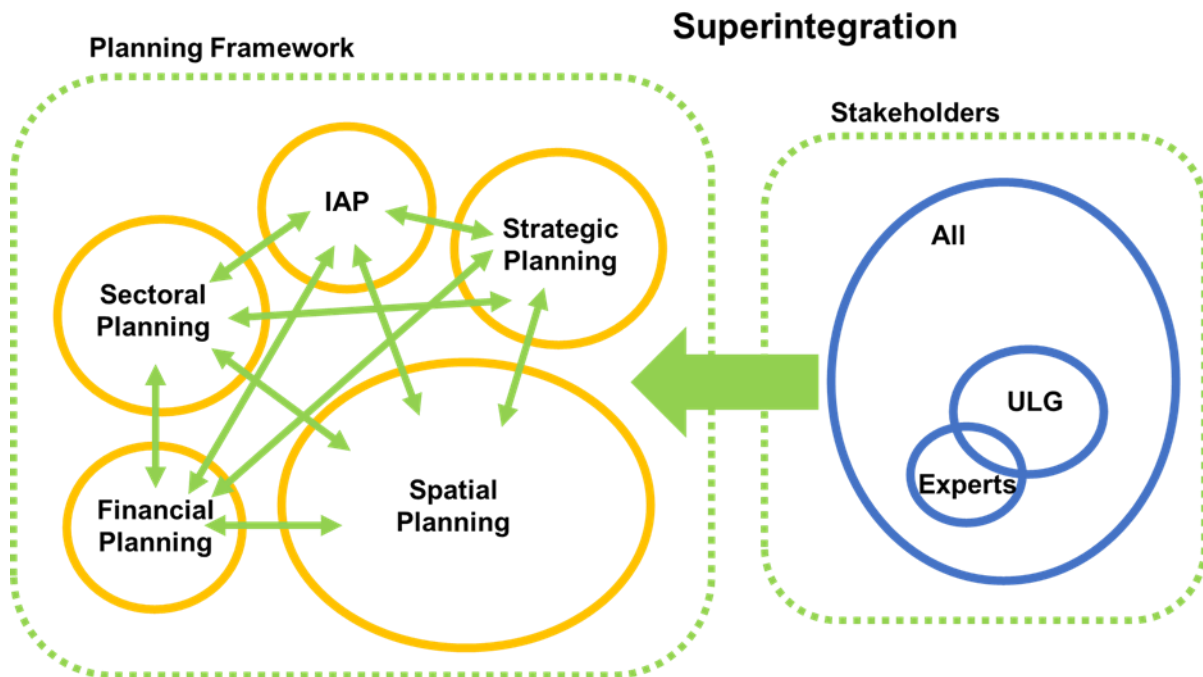
Based on the analysis and using all appropriate tools, ULG **grouped all sustainable development goals into three groups that fit better with the overall needs and potentials of the City of Ozalj.** “Green” was defined as the basis for sustainable development - the natural green environment and the green energy for which City of Ozalj is known have been put in focus as a generator of development. Two essential components for sustainable development and achieving climate neutrality: green transition and green infrastructure are taken as a generator to create Ozalj as a place where people live comfortably and humanely. Through two directions of action, focused on green energy and green infrastructure, we are working on the third, which is the ultimate goal - to have a comprehensively resilient Ozalj in 2030, which is a place for a healthy and comfortable life, a place that has responded positively to all challenges of our time, to all sustainable development goals.



**Following this and SDG Story that serves as a vision, 3 Missions each with 3 Specific Objectives, and a total of 18 Actions were defined.** The effort was made to achieve a good balance between actions related to policy and actions that include specific projects related to development or investments in infrastructure, at every time having link and synergy with City’s strategic plans and documents. We also tried to achieve a good balance between the program areas covered by each mission.



**Integrated action plan that has been developed within “Global Goals For Cities” network will serve as a means to perform super integration.** The basis of the success of complete and integrated development is integration already in the planning phase. Here in Ozalj, we planned to implement, so-called “Super integration”. City of Ozalj is in the need/process of developing Sustainable Energy and Climate Action Plan, Strategic development plan and amendments to the Ozalj Spatial Plan. In addition to all this, City of Ozalj must constantly connect with higher-level plans (county and national) and relate all this through financial planning (various funds from EU sources or national, regional, local or private sources and other). Through this participatory process (because ULG is involved), we can and should take advantage of this time of challenge and the moment **when all planning needs to overlap, integrate and gain efficiency with the final result in gained synergy needed to achieve all sustainable development goals.**



## Political statement / statement of support

The opportunity to be part of URBACT network, Global Goals for Cities, among 19 European cities is an important opportunity for City of Ozalj. As a participant in Urbact III programme, we exchanged, learned from our peers, build capacities towards the localisation process of the SDGs and develop tools for localising the SDGs and all for the benefit of developing solutions for sustainable urban development.

In the scope of work in the “Global Goals for Cities” network, the municipality analyzed the goals of the city development plan in relation to the SDGs. In this sense, this integrated action plan, conclusions, proposals, and outlined specific objectives and actions will upgrade the strategic document; that is, they will influence their adjustments and changes in the coming time until 2030.

Through integrated planning, we create the preconditions for successfully coping with the action needed to combat climate change. Planned and organized activities in our area preserve our natural resources, greenery, water, and our heritage. With this approach, we influence our neighbours in the county and across the border because we are all part of one plan.

In this process, we learned a lot from all partner cities in the network and from the Lead Expert. We believe that the process of mutual consultation with the Lead Expert and partner cities was very useful because it enabled us to acquire new knowledge, use efficient tools, and primarily helped us to understand our own needs and possibilities better so that our integrated action plan would be more efficient and more realistic.

The administration of the City of Ozalj will be in charge of coordinating, implementing and monitoring the implementation of the planned actions. The City of Ozalj will include all utility companies under its management in the implementation of the plan. In order for many of the planned actions to be realized, cooperation with the Karlovac County is key, assisted by agencies and the local action group (LAG Vallis Collapis), which already do this on a daily basis. In addition, a significant contribution is expected from stakeholders from the educational and cultural sector (kindergarten, primary school, public open university). Civil society implements a large number of projects and activities important for the development of the City of Ozalj. The private sector, which is the main driver of development and creation of new jobs, will also be involved.

We have learned a lot during the past more than 1,5 years and there is still a long way in front of us to achieve all the results in the SDG localization in city of Ozalj.

In the name of Ozalj I thank for this unique opportunity.



The Mayor of Ozalj

Lidija Bošnjak

## Part 1 – Setting the scene

The United Nations 2030 Agenda calls on countries to begin efforts to achieve the 17 SDGs in a view of 2030. The goals address the needs of people in both developed and developing countries, emphasizing that no one should be left behind.



The SDGs are universal, meaning they apply to every country in the world. The implementation of the 2030 Agenda is a global multi-stakeholder process, and all levels of government are responsible for the achievement of the SDGs. As such, the 2030 Agenda and the SDGs apply to cities and municipalities as governments in their own right – and not only as “mere implementers” of a global agenda set elsewhere. In this regard, *“localising the SDGs is the process of taking into account subnational contexts in the achievement of the 2030 Agenda, from the setting of goals and targets, to determining the means of implementation and using indicators to measure and monitor progress”* (UCLG, 2017).

Under each SDG, there are several targets, adding to a total of 169 in the overall framework. To monitor progress, 231 unique indicators have so far been proposed for the global level. While officially adopted by national governments, the need to involve local stakeholders has been recognised since the adoption of the 2030 Agenda.

The main aim of the network “Global Goals for Cities” is to support cities to plan for integrated and participative urban development – exchanging experiences, learning methodologies, and tools – and thus enhance the process of SDG localisation. With 19 partner cities from 19 member states, the pilot network responds to a growing interest and

need among European cities in implementing the 2030 Agenda and is larger than any other URBACT network in terms of a number of partners. Its duration was from 9 March 2021 to 31 December 2022. In this period, all partner cities developed their own Integrated Action Plans (IAPs), focussing on prioritised areas of the SDGs framework and localisation process relevant to the local context.



The key steps to the successful localisation of the 2030 Agenda and the SDGs in cities are:

**Step 1 - Raising awareness for SDGs:**

Awareness-raising means that all stakeholders must understand the SDGs and engage in a broad-based dialogue that is participatory and inclusive. A successful implementation needs public support and engagement as well as a long-term commitment.

**Step 2 – Establishing a local SDG agenda**

Local authorities along with representatives from the civil and private sector should prioritise the global goals and targets for their local context. The prioritised SDGs should then be integrated into existing local strategies, and concrete next steps in the form of an action plan should be defined and communicated broadly.

**Step 3 – Planning the implementation of SDGs**

A goal-based planning which takes a long-term perspective is needed. Policies must balance social, economic, and environmental considerations and manage potential conflicts.

**Step 4 – Monitoring and evaluation**

Finally, to be able to track progress and ensure accountability, monitoring and evaluation frameworks should be in place. Only by reviewing programmes and policies one can determine their impact and efficiency and adapt policies if needed.

**1.1. Local Context and Policy Challenges**

**1.1.1. Local context**

<p><b>Some facts about Ozalj</b></p>	<ul style="list-style-type: none"> <li>• <b>Location:</b> Croatia, Karlovac County Distance from: Karlovac 17 km, Zagreb 66 km, Ljubljana (Slovenia) 118 km, Vienna (Austria) 418 km</li> <li>• <b>Area:</b> 179,4 km<sup>2</sup></li> <li>• <b>Population:</b> 5.837 (2021 census)</li> <li>• <b>Population Density:</b> 32,5 people/km<sup>2</sup></li> <li>• <b>Number of settlements in municipality area:</b> 97</li> <li>• <b>Number of protected material cultural heritage in the municipality area:</b> 25</li> </ul>
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**City of Ozalj is one of 22 local self-government units (5 cities and 17 municipalities) located within Karlovac County, Croatia.** City of Ozalj is situated in the upper course of the Kupa, on the cliffs where the river leaves the gorge and flows into a more open valley. City is located at the historical and today's current intersection of the roads to Žumberak, Pokuplje and Dolenjska (Republic of Slovenia). The center of the administrative unit City of Ozalj is Ozalj, where the seat of local self-government, an elementary school, a health institution, religious institutions, and various citizens' associations are located.

City of Ozalj is located in the immediate vicinity of Karlovac, **that is on the main international and national transversal and longitudinal traffic route which connects the northern, continental, Pannonian, and Central European areas of the Croatian state with the Croatian Adriatic**, as well as a narrow longitudinal traffic corridor (about 45 km long) which, through the Karlovac region, connects Bijela Krajina in the Republic of Slovenia and Bosanska Krajina in Bosnia and Herzegovina.



Source of the map: Geoportal DGU

**Thanks to its natural geographical environment, on the border between Žumberak Mountain and Kupa Plain, Ozalj offers good living conditions in a varied landscape.** Historically, besides providing an essential water resource, the Kupa River also provided a transport link for the movement of people, goods, and information. Due to this fact, the Ozalj area is rich in archaeological sites. Another significant historic landmark is the 100-year-old hydropower plant in the heart of the Ozalj.

Ozalj's location is on the border between Žumberak Mountain and Kupa Plain. Environmental risk factors (flooding, heat island, earthquakes, etc.): floods, earthquakes, heat waves, landslides.

**EU regional NUTS 2 classification<sup>1</sup>:** Less Developed

**Main sources of prosperity:** Tourism, culture, creative industry.



Check out Ozalj and Karlovac County (“Green heart of Croatia”) in this video clip!

<https://www.youtube.com/watch?v=8n-6Y9M1oy0>

### 1.1.2. Analysis of the initial situation and policy challenges

**There are two levels of self-government below the national level in Croatia: regions - called counties - and municipalities and cities.** There are 127 cities (excluding Zagreb) and 428 municipalities in total<sup>2</sup>. Despite its small size, Ozalj has been classified as a city thanks to its cultural heritage. Municipalities are responsible for a wide range of tasks, from housing and spatial and urban planning, to utility services, childcare, social welfare, culture, sports and recreation, and protection and improvement of the environment. Cities are further responsible

<sup>1</sup> For classification of EU regions with regards to the EU Regional Policy from 2014 to 2020, the map is available at this link here: [https://ec.europa.eu/regional\\_policy/sources/graph/poster2014/eu28.pdf](https://ec.europa.eu/regional_policy/sources/graph/poster2014/eu28.pdf)

<sup>2</sup> European Committee of the Regions online Portal, “Croatia”, Accessed 6 June 2021, available at: <https://portal.cor.europa.eu/divisionpowers/Pages/Croatia.aspx>

for maintenance of local roads and construction permits, as well as managing municipal buildings and utility companies<sup>3</sup>. Local authorities can determine the rates of local taxes and fees within certain limitations set by the central government.

In Ozalj, before involvement in the “Global Goals for Cities” network, there was no specific plan or strategy that integrates the SDGs. **The new City of Ozalj Development plan for 2021-2030 is currently under formulation**, and the city also participated in the creation of a new **Urban Area development strategy for Karlovac and municipalities part of the agglomeration**, as well as the **Karlovac County Development Plan 2021-2027**, which is also in progress. In addition, the city is making amendments to the Ozalj Spatial Plan.

**Implementation program of the City of Ozalj for 2021.-2025.** is a key strategic document defining the actions, activities, and development projects of the City of Ozalj in the specified period. Actions described in this integrated action plan are in synergy with the Implementation program of the City of Ozalj for the period 2021.-2025.

**The municipality of Ozalj had positive experiences from territorial cooperation and collaboration with various levels of government.** One example is a collaboration with Karlovac County in setting priorities for Integrated territorial investments (ITI). Yet, one challenge in the Multi-level Governance landscape is that national strategies only sometimes provide timely guidance for municipalities since they are often late in the process.


**In the scope of work in the “Global Goals for Cities” network, the municipality analyzed the goals of the city development plan in relation to the SDGs.** In this sense, this integrated action plan, conclusions, proposals, and outlined specific objectives and actions will upgrade the strategic document; that is, they will influence their adjustments and changes in the coming time until 2030.



<sup>3</sup> Ibid.

For each dimension (P) of the 2030 Agenda – People, Prosperity, Planet, Peace, and Partnership – partner cities reported one key strength and one key challenge, with a related photo. They were also presented with “possible data points” based on indicator examples from existing SDGs indicator frameworks for local and regional governments (namely: the OECD local framework for SDGs<sup>4</sup>, ISO 37120 - Indicators for Sustainable Cities<sup>5</sup>, and the JRC Handbook on Voluntary Local reviews<sup>6</sup>). Report from the City of Ozalj included the following:


<p><b>People</b></p> 	<p><b>Strength</b></p>
	<p>The City of Ozalj’s local Red Cross Organization carries out great Projects with great results on the whole area of the City, such as delivering home services to elderly population, who often live quite isolated and lack access to basic services. The municipality has let one of its buildings for the organization to use. The creation of a new social network of organizations and projects involved in equalizing living conditions for all members of society, especially with an emphasis on the poor and the elderly, is underway. The city is in need of special homes for the elderly.</p>
	<p><b>Challenge</b></p>
	<p>As in many places in Croatia, Ozalj is also struggling with an aging population. As a result, there is an increased need for assistance services and the involvement of vulnerable groups in society.</p>


<p><b>Prosperity</b></p> 	<p><b>Strength</b></p>
	<p>The mission of Ozalj is to involve children and young people from the first steps in projects. This way, young people become active agents for changes in society and support the implementation of new positive trends in environmental policies, as well as society in general. The center for youth in the municipality carries out a wide range of projects in diverse fields.</p>
	<p><b>Challenge</b></p>
	<p>A significant amount of unused real estate is both an asset and a burden for the municipality of Ozalj. It provides opportunities for creative ideas but also requires large investments, both financial and operational.</p>


<sup>4</sup> “Measuring the distance to the SDGs in regions and cities”, OECD online tool, available at: <https://www.oecd-local-sdgs.org/>

<sup>5</sup> See the World Council of City Data report on ISO and the SDGs on [Basecamp](https://www.basecamp.org/).

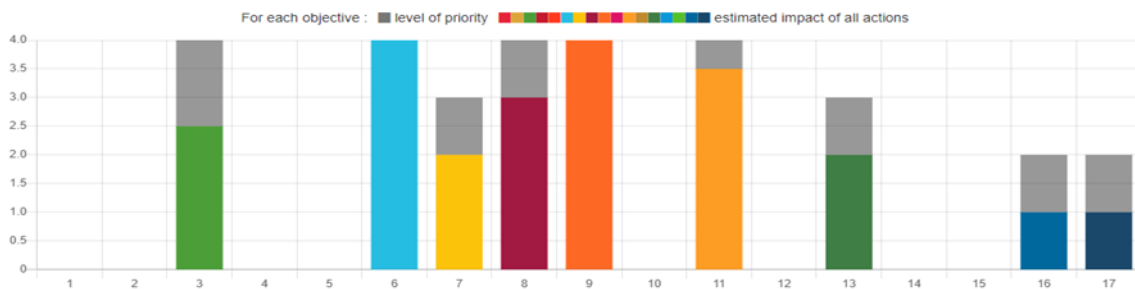
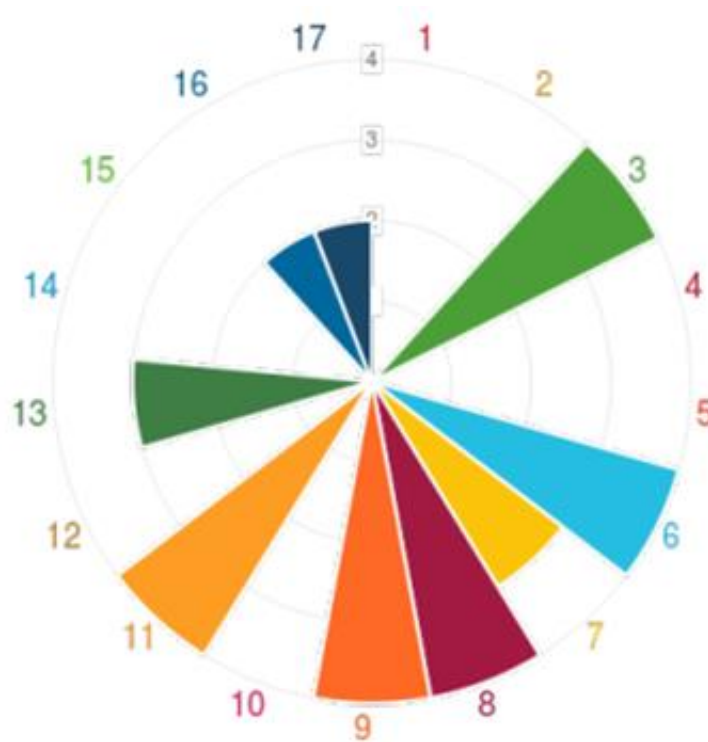
<sup>6</sup> Siragusa, A., Vizcaino, M.P., Proietti, P. and Lavallo, C., *European Handbook for SDG Voluntary Local Reviews*, EUR 30067 EN, Publications Office of the European Union, Luxembourg, 2020, ISBN 978-92-76-15402-0, doi:10.2760/257092, JRC118682. Available at: <https://publications.jrc.ec.europa.eu/repository/handle/JRC118682>

<p><b>Planet</b></p> 	<b>Strength</b>
	<p>The 100-year-old hydropower plant in the heart of the city (built in 1903) provides the city with green energy while providing opportunities for citizen awareness, education, and tourism. To accommodate for increasing interest in educational visits, there are plans to build a technology park detached from the original plant to host its operational staff. The advantage for the city of having this hydropower plant is that it can continue to pursue successful environmental policy without major interventions to start.</p>
	<b>Challenge</b>
	<p>A challenge for the future development of Ozalj will be the inclusion of new environmental policies in spatial planning to guarantee the highest level of protection and preservation of the existing environment.</p>

<p><b>Peace</b></p> 	<b>Strength</b>
	<p>Ozalj Community Service Center has provided services to children, youth, and adults with intellectual disabilities since 1955.</p>
	<b>Challenge</b>
	<p>Finding ways to finance projects to continue to provide social inclusion in the city remains a continuous challenge.</p>

<p><b>Partnership</b></p> 	<b>Strength</b>
	<p>Despite its small size, Ozalj has had great experiences with both national and international cooperation projects, including with the neighboring country Slovenia. Examples include the EU program “Interreg Central Europe”, such as the RUMOBIL project, aimed at improving rural mobility in European regions affected by demographic change. This project helped to bring more visitors from the capital of Zagreb by train. The Enjoy Heritage project helped the city to turn an unused building (a former school) into a visitor center.</p>
	<b>Challenge</b>
	<p>Explaining to a wide range of participants how seemingly small things can have a big positive impact is not always easy; actively involving them is even more challenging.</p>

Also, SDGs Priorities & Gaps Analysis (RFSC self-assessment results) was carried out with the following results:



### Overall reflections and conclusions

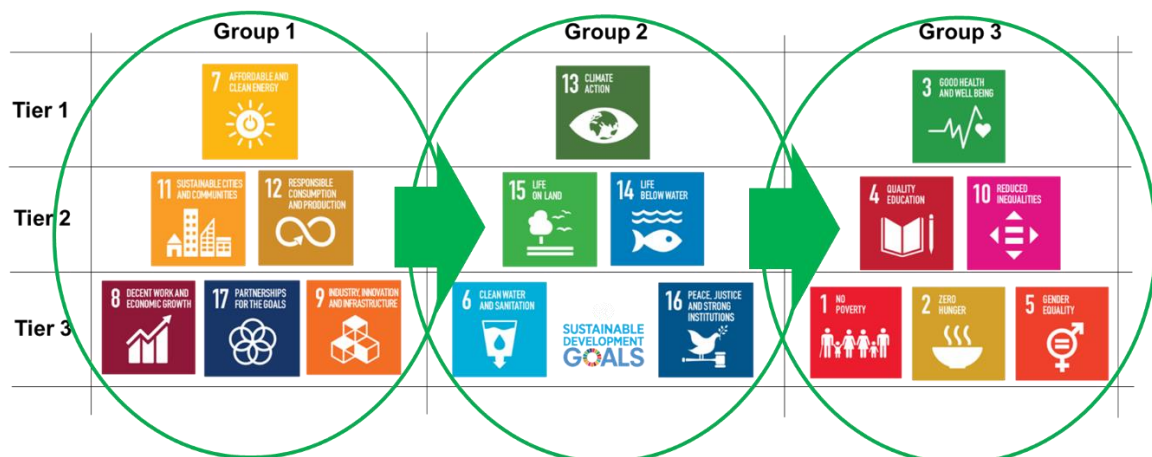
For the successful sustainable development of the City of Ozalj, it is necessary to balance between economic and social interests, between investments in communal or transport infrastructure and culture, between environmental protection, smart solutions, and additional needs or educational programs. Problems and challenges such as depopulation processes, insufficiently developed rural tourism, and investments in new technologies in the private sector and solving drainage and wastewater treatment issues were noted. On the other hand, the **City of Ozalj has a significant development perspective** that could stop negative demographic trends in a certain range. This mainly refers to activities that have a tradition in this area but are not sufficiently commercially exploited, such as agricultural production and rural tourism, between which there is a significant link and which have the potential to stop further emigration and attract young people to the City of Ozalj.

## 1.2. Focus of the Integrated Action Plan

### 1.2.1. The SDG Story and Missions

The analysis that was conducted- is explained in chapter 1.1. showed us that the City of Ozalj is not in a bad situation and that we have set some things well, but that we still need to work hard to achieve all the goals of sustainable development. Based on the analysis and using all appropriate tools, ULG **grouped all sustainable development goals into three groups that fit better with the overall needs and potentials of the City of Ozalj.** In each of them, there are goals in three tiers. In the first tier, there are three goals that are considered crucial for the sustainable development of the City of Ozalj. In the second tier are the goals related to them, and in the third tier are those goals that are easier to achieve or that are already achieved (in substantial amounts). The first group of goals affect the second, and the second then the third, which creates a certain dynamic relationship between them and the energy that drives them and puts them in a relationship helping them to achieve full realization faster and more efficiently.

#### SDG Groups and Tiers for Ozalj



“Green” was defined as the basis for sustainable development - the natural green environment and the green energy for which City of Ozalj is known have been put in focus as a generator of development. **Two essential components for sustainable development and achieving climate neutrality: green transition and green infrastructure are taken as a generator to create Ozalj as a place where people live comfortably and humanely.**

Through two directions of action, focused on green energy and green infrastructure, we are working on the third, which is the **ultimate goal - to have a comprehensively resilient Ozalj in 2030, which is a place for healthy and comfortable life**, a place that has responded positively to all challenges of our time, to all sustainable development goals.

Following this logic, in the process (further explained in chapter 1.2.2) ULG arrived from these three groups to **definition of missions as follows:**

**SDG Window**

**Group 1**

Tier 1			Clean and affordable energy (dare we be the heart of Croatia's green energy?), investment in development projects related to renewable energy sources and the creation of energy communities with decarbonisation of all sectors - as a basis for development that will achieve sustainable communities, responsible production and consumption while at the same time accelerate existing economic development, innovation and create additional infrastructure and new partnerships.
Tier 2			
Tier 3			

**Mission 1** By 2030, decarbonization and improved sustainability in Ozalj through green energy, smart and sustainable mobility and more responsible production and consumption

**SDG Window**

**Group 2**

Tier 1			By including climate action as one of the key goals of sustainable development, we protect and preserve the greatest heritage we have - environment, life on land and life below water, which in addition to achieving climate neutrality also supports sustainable development based on active tourism, cultural and natural heritage and sustainable agriculture.
Tier 2			
Tier 3			

**Mission 2** By 2030, enhanced protection and preservation of environmental resources - life on land and life below water - while promoting active tourism, cultural and natural heritage and sustainable agriculture

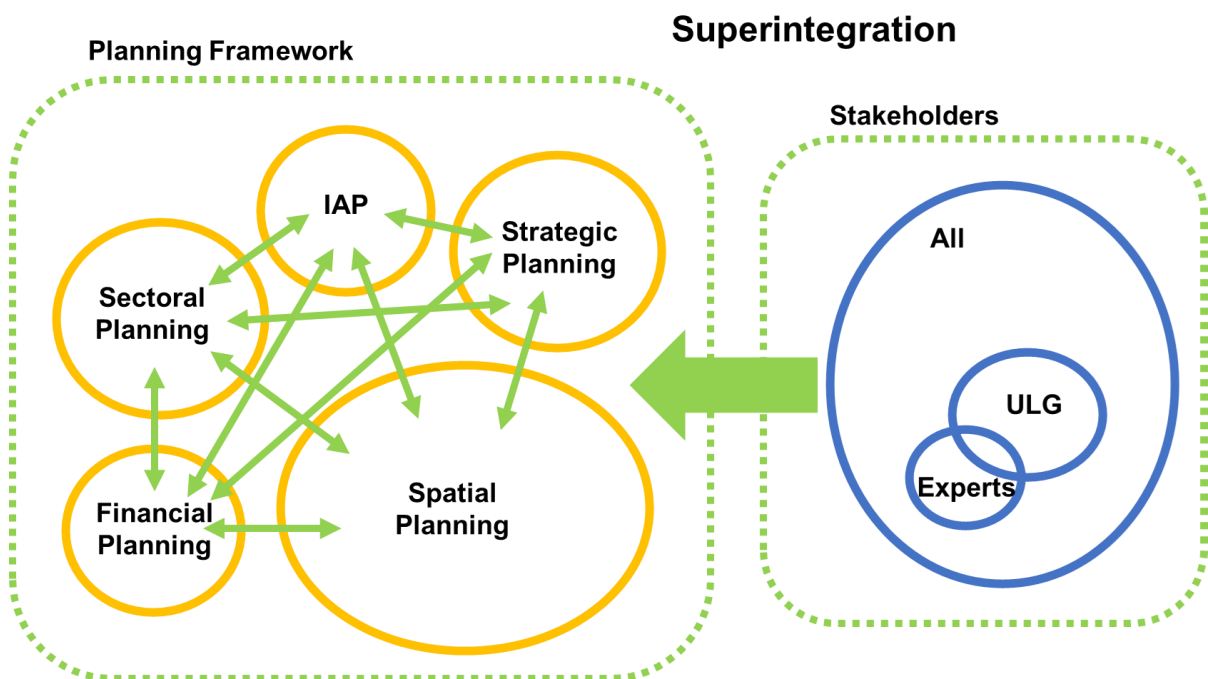
**SDG Window**

**Group 3**

Tier 1			A healthy and quality life, satisfying all the needs of the citizens is the final outcome of Ozalj's vision. As a city that puts young people in a special place but at the same time nurtures intergenerational solidarity and connection, it is imperative to work on quality education, reducing inequality and full achievement of gender equality.
Tier 2			
Tier 3			

**Mission 3** By 2030, a healthy and quality life in Ozalj, satisfying all the needs of the citizens and promoting lifelong learning and participation across generations

**Integrated action plan that has been developed within “Global Goals For Cities” network will serve as a means to perform super integration.** The basis of the success of complete and integrated development is integration already in the planning phase. Here in Ozalj, we planned to implement so called “super integration”. City of Ozalj is in the need/process of developing Sustainable Energy and Climate Action Plan, Strategic development plan and amendments to the Ozalj Spatial Plan. In addition to all this, City of Ozalj must constantly connect with higher-level plans (county and national) and relate all this through financial planning (various funds from EU sources or national, regional, local or private sources and other). Through this participatory process (because ULG is involved), we can and should take advantage of this time of challenge and the moment **when all planning needs to overlap, integrate and gain efficiency with the final result in gained synergy needed to achieve all sustainable development goals.**



**Through integrated planning, we create the preconditions for successfully coping with the action needed to combat climate change.** Planned and organized activities in our area preserve our natural resources, greenery, water, and our heritage. With this approach, we influence our neighbors in the county and across the border because we are all part of one plan.

Super integration is also linked with integration in URBACT framework, we used **Integration Assessment Grid** tool that aims at examining whether a city covers all types of integration and at assessing the extent of potential progress.

Types of integration	Description	What is the current situation?	To what extent can progress be made?
<b>Policy / Sector</b>	<ul style="list-style-type: none"> <li>● Integrate economic, social and environmental challenges</li> <li>● Join up solutions and minimise the effects of negative externalities</li> </ul>	Challenges are integrated	Direct solutions through this action and join them in process
<b>Horizontal</b>	<ul style="list-style-type: none"> <li>● Develop partnerships at local level</li> <li>● Bring together all of the main actors around a challenge</li> </ul>	Partnerships developed at some extent, also further nurtured by ULG	Further develop partnerships, involve new stakeholders and actors needed for success of action
<b>Vertical</b>	<ul style="list-style-type: none"> <li>● Align policies, interventions and funding upwards</li> <li>● Vertical chain of governance</li> <li>● Ensure coherence and build scale</li> </ul>	Vertical chain of governance is established (city/country) to be complemented with national level	Through this action details needed (mechanisms and funding) and align them also with policies (city/country)
<b>Territorial</b>	<ul style="list-style-type: none"> <li>● Ensure cooperation takes place between adjacent municipalities in functional urban areas</li> <li>● Minimise edge effects and displacement of problems</li> </ul>	Already established cooperation through Integral Territorial Investments	Cooperation will be further organised and promoted and incorporated into action performance
<b>Hard and soft investments</b>	<ul style="list-style-type: none"> <li>● Integrate physical investments with human resources in urban regeneration</li> <li>● For instance, ERDF + ESF</li> <li>● Avoid silos</li> </ul>	Health and potential concerns are going to be covered through the action using also financing from EU funded programmes and projects, also avoided	With implementation of strategy in the action plan for hard and soft investments to be made using regular ITC, keep efficiency healthy and gain synergy

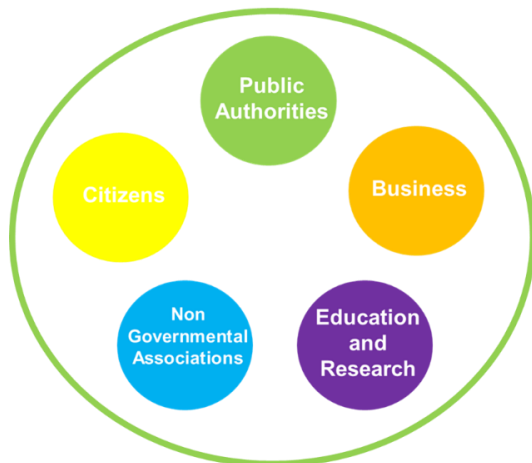
### 1.2.2. The Integrated Action Plan: a participatory co-creation process

Among local residents, sustainable development is part of the natural way of living, in close proximity with nature and without any major polluting industries. City of Ozalj further collaborates well with local organizations and in cross-border projects. When it comes to the preparation of development plans and strategies, this is sometimes outsourced to external experts, without much active involvement of citizens. One problem is that citizens are not so interested in participating - they mostly think that they have no power of influence or that their opinion will not be taken into account. **Work in “Global Goals for Cities” network helped and contributed in changing that.**

Using the URBACT methodology and partnership in the “Global Goals for Cities” network, URBACT Local Group (ULG) was created as “a core for action”. It was a gradual process because the local group needed some time to create cohesion and trust. Members need time to get to know each other, and each needs time to find their rightful place to make a full contribution. Working in and with ULG teaches us that achieving sustainable development goals requires cooperation, integration, and the ability to see the situation and perspective in all its dimensions, even those that are not immediately visible. Also, working in such a group helps everyone to become aware of and (rediscover) values and specifics, which makes Ozalj’s identity and creates our uniqueness. Such values are crucial for a quality basis for sustainable development.

The city of Ozalj has identified five key groups of stakeholders to involve in the URBACT Local Group, as shown in the image below. In the categories of Public Authorities, Business, Education and Research, the Karlovac County level will be included to ensure territorial integration, as well as seizing the opportunity to spread awareness of the SDGs to other municipalities in the county. In the NGO and citizen categories, covering social aspects and all age groups is one criterion for identification and election. The aim was to have around 20 members of the ULG.

GG4C ULG Ozalj



**City of Ozalj ULG contained representatives of:** City of Ozalj public administration, LAG (Local Action Group) Vallis Collapis, North-West Croatia Regional Energy and Climate Agency (REGEA), Karlovac County Development Agency, Social Center Ozalj, Ozalj public authorities and companies, Tourist board of Kupa area, Kindergarten “Zvončić”, Primary school “Slava Raškaj”, Public Open University “Katarina Zrinska”, City library “Ivan Belostenec”, City of Ozalj Museum, Red Cross branch in Ozalj, Tehno Oz NGO, Youth Council, Our Children NGO as well as representatives from local business and economy sector.

**ULG worked using the format of meetings, workshops, and consultations.** Valuable and much-appreciated support (also in the form of facilitation) was given by the Association of Cities of the Republic of Croatia (Croatia’s URBACT National Contact Point).

**During 2022, ULG met several times to define missions, specific objectives, and actions for Integrated Action Plan.** During this time, we used all advised tools from URBACT and “Global Goals for Cities” Network and in a format of “World Café” made basis and structure for Integrated Action Plan. All members of ULG in this sense had a chance to reflect and make comments, suggestions, and proposals and contribute to this process. **The process was neither easy nor fast because it takes time to understand, make aware, and define and select activities and projects important for sustainable development, those that will best suit the character of Ozalj and use its potential and all its specifics.** In this process, we always considered the connection of actions and projects with other strategic documents, respecting the previously described concept of super integration.



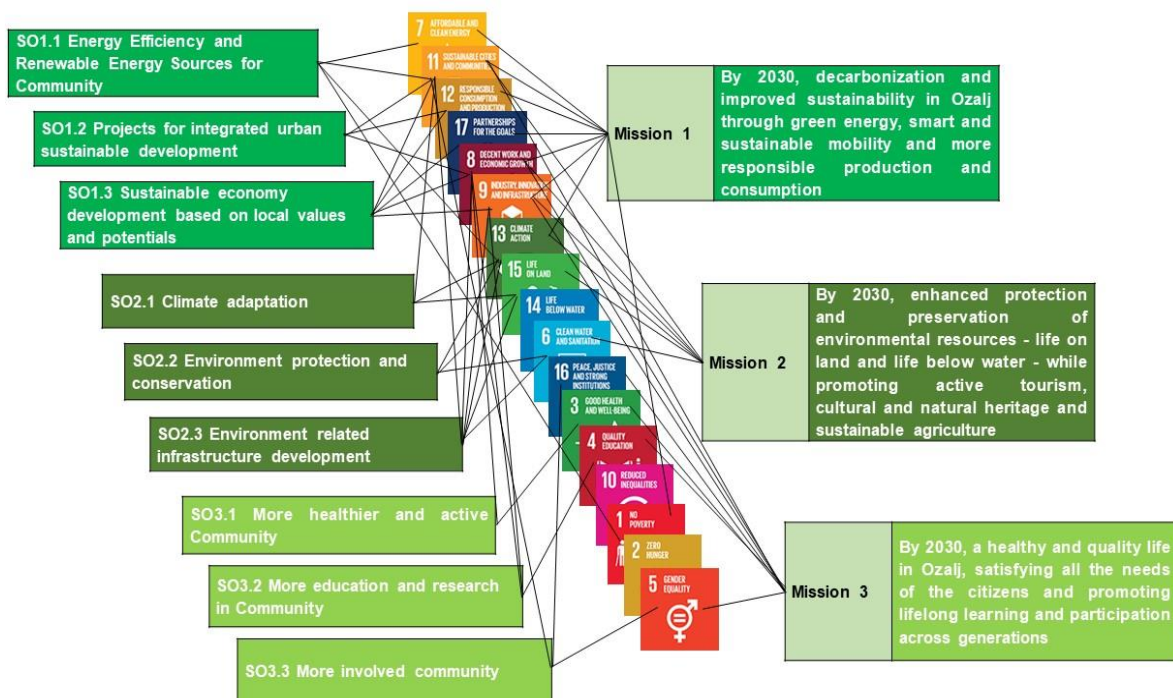
## Part 2 - The Integrated Action Plan and its implementation

### 2. The Integrated Action Plan

#### 2.1. Summary of Specific Objectives, locally adapted SDG targets, Actions and schedule

Following the initial analysis of the local context, the relationship to the SDGs, challenges and potential, the creation of an SDG Story that serves as a vision, and the definition of three missions (explained in chapter 1), the process continued with the definition of Specific Objectives and Actions. With the help of the Vision Wheel and the continuous grouping of SDGs according to defined missions, specific objectives were defined and the resulting actions by members of ULG during workshop sessions. **Effort was made to achieve a good balance** between actions related to policy and actions that include specific projects related to development or investments in infrastructure, at every time having link and synergy with City's strategic plans and documents. We also tried to achieve a good balance between the program areas covered by each mission.

**In this process, we learned a lot from all partner cities in the network and from the Lead Expert.** We believe that the process of mutual consultation with the Lead Expert and partner cities was very useful because it enabled us to acquire new knowledge, use efficient tools, and primarily helped us to understand our own needs and possibilities better so that our integrated action plan would be more efficient and more realistic. We also realized that our partners have similar challenges and that we share some similarities (especially with cities in the *Pioneers* group), and that we are doing some things for the first time (that is never or rarely easy). In this sense, in the first draft of the structure of the integrated action plan, we had about 30 planned actions, while in the final version, after several iterations, we reached a total of 18 actions, which contributed to the plan itself being more coherent, and more realistic in its implementation. More about the actions themselves can be found in chapter 2.2.



**Mission 1**

**By 2030, decarbonization and improved sustainability in Ozalj through green energy, smart and sustainable mobility and more responsible production and consumption**



**Specific Objectives (SO1.1, SO1.2, SO1.3)**

**SO1.1 Energy Efficiency and Renewable Energy Sources for Community**

This specific goal is related to increasing energy efficiency and implementing the energy transition, i.e., decarbonization, an essential condition for achieving climate neutrality. It is necessary to **involve the entire community, connect stakeholders and encourage them to participate and contribute to the production of clean energy**, and as much as possible from local sources, thus contributing to energy independence. SDGs 7, 13, 11, and 1 are localized through this specific objective.

**SO1.2 Projects for integrated urban sustainable development**

Planned **investment projects in infrastructure and the processes connected to it are critical to the integrated sustainable urban development of the City of Ozalj** until 2030 and beyond. Although the projects are related to infrastructure, they are economic projects that contribute to and improve the healthy economic foundations and existing conditions of the City of Ozalj. It is clear that only in a properly founded, healthy, and sustainable economy can other goals related to the quality of life be achieved. Therefore, all of them are strongly connected to the community and the needs of the citizens to create a natural harmony between economic development and increasing the quality of life of the citizens of Ozalj in the long term. SDGs 11, 8, and 12 are localized through this specific objective.

**SO1.3 Sustainable economy development based on local values and potentials**

Through this specific objective, until 2030, the aim is to continue to stimulate and achieve the continuation of the **development of the economy based on local values, which are primarily natural and cultural heritage**, and to promote the combination of small entrepreneurs and family farms with larger economic entities, targeted through economic sectors that correspond to the values and potential of the City of Ozalj. The activities carried out through this specific objective localize SDGs 8,9,11,12,17 and refer to changes and transformations in the economic processes and investments themselves, but also to the transformations of the places themselves that will house these processes and assets.

**Mission 2** By 2030, enhanced protection and preservation of environmental resources - life on land and life below water - while promoting active tourism, cultural and natural heritage and sustainable agriculture



**Specific Objectives (SO2.1, SO2.2, SO2.3)**

**SO2.1 Climate adaptation**

Climate change is a threat to the survival of humanity as well as all plant and animal species on the planet. With this aim, at the local level of the City of Ozalj, the objective is to **raise awareness and plan and implement measures that contribute to adaptation to climate change and the creation of climate resilience**. This globally important goal is also essential locally; climate change has designated Croatia as the third most threatened country in Europe. SDGs 13 and 11 are localized through this specific objective.

**SO2.2 Environment protection and conservation**

The City of Ozalj is rich in the natural environment. It considers it a great asset and potential for sustainable development and increasement in the quality of life of its citizens. For this reason, **actions and activities for protecting forests and waters, i.e., green and blue infrastructure elements, especially those managed by the City of Ozalj**, are set through this specific goal. It is crucial that, through this goal, a management plan for green and blue infrastructure, i.e., their protection, maintenance, and increase of their area, will be drawn up, and the measures planned will begin to be implemented. SDGs 15,13, and 6 are localized through this specific objective.

**SO2.3 Environment-related infrastructure development**

To contribute to the protection of the environment, but at the same time increase the standard and quality of life of the inhabitants of the City of Ozalj, through this specific objective, **actions for planning, preparation, and implementation of investments related to communal infrastructure and landscaping of natural areas are planned**. Investments related to the modernization of the water drainage system, which was already started earlier and has already been largely implemented, will continue. A significant project for the City of Ozalj is transforming the Šljunčara lake area with the community center into a sports and recreation zone that will be used by Ozalj residents and visitors alike. SDGs 6,15,11,13,9 and 8 are localized through this specific objective.

<b>Mission 3</b>	<b>By 2030, a healthy and quality life in Ozalj, satisfying all the needs of the citizens and promoting lifelong learning and participation across generations</b>
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### Specific Objectives (SO3.1, SO3.2, SO3.3)

#### SO3.1 More healthier and active Community

The main priorities in improving the quality of life of the citizens of Ozalj are **increasing the level of health care, offering medical services, and promoting a healthy lifestyle**. Special attention will be paid to **improving sports and recreational facilities**, i.e., their synergy with green and blue infrastructure, i.e., the natural environment. SDGs 3 and 8 are localized through this specific objective.

#### SO3.2 More education and research in Community

Through this specific objective, **additional investments are planned in the sector of education, science and culture and art**. New and expanded programs aimed at improving the quality of life of the residents of Ozalj through the improvement of cultural and artistic programs, and new programs and courses intended for education, vocational training and the acquisition of new knowledge and skills, will be introduced into the operational activities of the Public Open University. Investments in programs should be followed by infrastructure investments, i.e., new spaces that will host new content and programs. SDGs 4,9 and 8 are localized through this specific objective.

#### SO3.3 More involved community

To preserve and implement the achievements from participation and work in the GG4C network as well as URBACT methods and work methods in the upcoming activities related to all set missions, goals and actions, **and to "preserve the flame" of joint work and URBACT local group, actions are planned to continue of participatory work and co-creation as part of the methodology for achieving/implementing all SDGs**. Through this specific objective, SDGs 16,5,11 are localized, and with these actions, community is created in the form of a group, the successor of the ULG group, that introduces and builds on the methods of citizen participation through planned projects and especially related to the annual city budget.

## 2.2. The Integrated Actions






**Very quickly, already in the analysis phase, we became aware of the importance of a comprehensive approach.** The topic of the network is the localization of the SDGs, which means that the scope of the intervention covers all areas. In this sense, the plan can and should be considered ambitious, but it must be said that it is because the actions planned here represent a synthesis of the development needs and plans of the City of Ozalj, as well as an extract of what the ULG members defined as needed and necessary after the analyzes and joint work. At the same time, it should be emphasized that **these actions will be subject to changes, upgrades or adjustments depending on the real possibilities of the City of Ozalj and the possibility of successful financing and implementation capacity.** We live in demanding times and we have learned that we have to adapt to changes.

When defining the actions themselves, we used the action table. The biggest challenge was to determine and define KPIs and baseline values. For many actions, we have foreseen in the initial phase of the activity the analysis and research of the scope of action and the **creation of an operational plan (or similar document/deliverable), therefore many of these actions will need to be modified and upgraded during implementation.** An approach was adopted to create as many Lead Actors as possible, who are also ULG members, so that they would sense the actions as “their own” and give additional proactivity and energy in the implementation. However, all Lead Actors are connected and cooperate well with the City of Ozalj, which is itself designated as Lead Actor for many actions.







All the actions resulting from the corresponding specific objectives are presented in detail below:


### SO1.1 Energy Efficiency and Renewable Energy Sources for Community

	A1.1.1 Encouraging the creation of energy communities - SDG7/13/11/1
Action	Encouraging and creating energy communities in the area of the City of Ozalj, which will include various stakeholders from citizens, and private companies to city institutions and authorities, so that they can actively participate in the production of energy from renewable sources for their needs and thus contribute to the achievement of SDGs, climate neutrality and energy independence. Such energy communities are also one of the possible new models of social communities, important to contribute to the strengthening of social cohesion and the creation of new connections between all stakeholders in the time of the climate crisis. This action will include activities related to the gathering and joint work of targeted stakeholders, participation in removing obstacles, and the creation of an energy community in the area of the City of Ozalj, as well as a replication model.

<b>(Main) locally adapted SDG target</b>		7.2	<b>Increase substantially the share of renewable energy in the total energy consumption in Ozalj by 2030</b>
<b>Intended results: Indicators and Targets</b>	Indicator	Renewable energy share in the total energy consumption	
	Target	Reach 60% of renewable energy in the total energy consumption in Ozalj by 2030	
<b>- Baseline values</b>		To be estimated and quantified at the start of the action	
<b>- Target values</b>		60% share of total energy consumption covered from renewable energy sources	
<b>Other relevant locally adapted SDG targets impacted by the action</b>		7.1	Ensure local access to affordable, reliable and modern energy services in Ozalj by 2030
		13.2	Integrate climate change measures into local policies, strategies and planning
		11.6.	By 2030 in Ozalj, reduce the adverse per capita environmental impact of cities, including by paying special attention to air quality and municipal and other waste management
		1.4	By 2030 in Ozalj, ensure that all men and women, in particular the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services, ownership and control over land and other forms of property, inheritance, natural resources, appropriate new technology and financial services, including microfinance
<b>Lead actor (action owner)</b>		REGEA (North-West Croatia Regional Energy Agency)	
<b>Timescale and readiness</b>		Q1/2023 - Q2/2025	
<b>Output of the action: Indicators and Targets</b>		Indicator	Number of energy communities established
<b>- Baseline values</b>		0	
<b>- Target values</b>		1	



<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 5-Communal infrastructure development)	
<b>Monitoring</b>	City of Ozalj	
<b>Action type</b>	Combined policy and project action	
<b>Partners of the action</b>	REGEA (North-West Croatia Regional Energy Agency), National bodies in the energy sector (Ministry, National Fund for Energy Efficiency, HEP - Croatian Electro Power company), Karlovac County, LAG Vallis Collapis, stakeholders from research, science and academia sector, others from public and commercial sector	
<b>Impacted stakeholders</b>	Citizens, Public authorities, NGOs, Local companies	
<b>Resources and implementation</b>		
<b>- Funding sources</b>	National Fund for Energy Efficiency, Private Capital, LIFE LOOP project, RRF, ERDF	
<b>- Financial resources</b>	10.000 EUR	
<b>- Staff resources</b>	REGEA; City of Ozalj, other	
<b>- Other assets (e.g. spaces, buildings)</b>	REGEA; City of Ozalj, other	
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>
Stakeholders Workshop	Q1/2023	Mapping of needs, potentials, bottlenecks, and barriers to implementation
Overcoming barriers to enabling the creation of energy communities	Q2/2023	Report
Establishing of energy community (as a pilot in the City of Ozalj)	Q3/2023-Q1/2024	Established energy community
Stakeholders Workshop	Q2/2024	Feedback in the form of a report on activities of the energy community
Building a replication model	Q3/2024-Q2/2025	Energy community good practice manual




A1.1.2 Encouraging and implementing investments in renewable energy - SDG7/13/11/1				
<b>Action</b>	<p>The action refers to a spectrum of activities that include analysis of needs and potential and active promotion and encouragement of investments in energy efficiency and renewable energy sources in all sectors, primarily investments related to buildings, public lighting, and the construction of solar power plants. These activities, which include the creation of a map of the needs and potential of investments in renewable energy sources, the result of the necessary preconditions through the strategic and planning documents of the City of Ozalj, and the joining of the required stakeholders and the holding of open round tables in the form of workshops, will ultimately contribute to the primary goal - which is the fulfillment of all obligations related to reaching climate neutrality through the decarbonization of energy consumption at the local level.</p>			
<b>(Main) locally adapted SDG target</b>	<table border="1" style="width: 100%;"> <tr> <td style="background-color: #FFC107; text-align: center; vertical-align: middle;"> <b>7</b> AFFORDABLE AND CLEAN ENERGY </td> <td style="text-align: center; vertical-align: middle;"><b>7.2</b></td> <td style="text-align: center; vertical-align: middle;"><b>Increase substantially the share of renewable energy in the total energy consumption in Ozalj by 2030</b></td> </tr> </table>	<b>7</b> AFFORDABLE AND CLEAN ENERGY 	<b>7.2</b>	<b>Increase substantially the share of renewable energy in the total energy consumption in Ozalj by 2030</b>
<b>7</b> AFFORDABLE AND CLEAN ENERGY 	<b>7.2</b>	<b>Increase substantially the share of renewable energy in the total energy consumption in Ozalj by 2030</b>		
<b>Intended results: Indicators and Targets</b>	Indicator	Renewable energy share in the total energy consumption		
	Target	Reach 60% of renewable energy in the total energy consumption in Ozalj by 2030		
<b>- Baseline values</b>	To be estimated and quantified at the start of the action			
<b>- Target values</b>	60% share of total energy consumption covered from renewable energy sources			
<b>Other relevant locally adapted SDG targets impacted by the action</b>	<b>7</b> AFFORDABLE AND CLEAN ENERGY 	<b>7.1</b>	Ensure local access to affordable, reliable and modern energy services in Ozalj by 2030	
	<b>13</b> CLIMATE ACTION 	<b>13.2</b>	Integrate climate change measures into local policies, strategies and planning	
	<b>11</b> SUSTAINABLE CITIES AND COMMUNITIES 	<b>11.6.</b>	By 2030 in Ozalj, reduce the adverse per capita environmental impact of cities, including by paying special attention to air quality and municipal and other waste management	

		1.4	By 2030 in Ozalj, ensure that all men and women, in particular the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services, ownership and control over land and other forms of property, inheritance, natural resources, appropriate new technology and financial services, including microfinance
<b>Lead actor (action owner)</b>	REGEA (North-West Croatia Regional Energy Agency)		
<b>Timescale and readiness</b>	Q1/2023 - Q4/2030		
<b>Output of the action: Indicators and Targets</b>	Indicator	Quantity of installed RES until 2030 (in MW)	
- Baseline values	0		
- Target values	0,5		
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 4-Physical and Urban Planning, Action 5-Communal infrastructure development)		
<b>Monitoring</b>	City of Ozalj		
<b>Action type</b>	Combined policy and project action		
<b>Partners of the action</b>	REGEA (North-West Croatia Regional Energy Agency), National bodies in the energy sector (Ministry, National Fund for Energy Efficiency, HEP - Croatian Electro Power company), Karlovac County, LAG Vallis Collapis, stakeholders from research, science and academia sector, others from public and commercial sector		
<b>Impacted stakeholders</b>	Public sector (Buildings owners), Business sector		
<b>Resources and implementation</b>			
- Funding sources	EIB ELENA PVMax, HORIZON SMAFIN, National Fund for Energy Efficiency, RRF, ERDF, Private Capital		
- Financial resources	520.000 EUR		
- Staff resources	REGEA; City of Ozalj, other		
- Other assets (e.g. spaces, buildings)	REGEA; City of Ozalj, other		
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>	
Stakeholders Workshop	Q1/2023	Mapping of needs and potentials	
Determining the potential for investments in RES	Q1/2023	RES Investment potential Map	
Overview of buildings stock for renovation	Q1/2023	Plan for investments in buildings renovation and reconstruction	


Overcoming barriers to enabling investments	Q2/2023	Changes and additions to urban (spatial) plan and other according to findings through activity
Roundtable for investors	Q3/2023	Matchmaking, roundtable report
Technical assistance for investments in RES	Q4/2023-Q4/2030	Technical assistance, project documentation, realization of installation of RES



## SO1.2 Projects for integrated urban sustainable development

<b>Action</b>		<b>A1.2.1 Implementation of key projects for the economic and social development of the City of Ozalj - SDG11/8/12</b>	
		<p>This action refers to creating a fusion and synergistic interaction of several development projects of the City of Ozalj, which have been identified through strategic plans and decisions as key for the City's further development. Through high-quality planning and co-creation (in a way that the local community is involved through the participatory process) and primarily through the implementation of these concrete investment projects, SDG 11, 8, and 12 goals are to be localized and achieved. The currently defined key projects are the Technopark project as the city's outdoor living room, Slava Raškaj Interpretive Center, and the revitalization project of the existing Plepelić Dvor building giving it a new purpose and function. All the mentioned projects follow the vision of the development of Ozalj, which uses natural and cultural heritage as a driver of sustainable development.</p>	
<b>(Main) locally adapted SDG target</b>		<b>11.4</b>	<b>Strengthen efforts to protect and safeguard the Ozalj's cultural and natural heritage</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Total annual per capita (city population) expenditure on the preservation, protection and conservation of all cultural and natural heritage, by public funding, type of heritage (cultural, natural) and local level of government)
		Target	25 EUR per capita (city population)
<b>- Baseline values</b>		18 EUR per capita (city population)	
<b>- Target values</b>		25 EUR per capita (city population)	
<b>Other relevant locally adapted SDG</b>		<b>11.7</b>	By 2030 in Ozalj, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities

<b>targets impacted by the action</b>		11.a	Support positive economic, social and environmental links between urban, peri-urban and rural areas by strengthening national and regional development planning
		8.9	By 2030 in Ozalj, devise and implement policies to promote sustainable tourism that creates jobs and promotes local culture and products
		12.b	Develop and implement tools to monitor local sustainable development impacts for sustainable tourism that creates jobs and promotes local culture and products
<b>Lead actor (action owner)</b>	REGEA (North-West Croatia Regional Energy Agency)		
<b>Timescale and readiness</b>	Q1/2023 - Q4/2030		
<b>Output of the action: Indicators and Targets</b>	Indicator		
- Baseline values	0 implemented projects		
- Target values	3 implemented projects		
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 2-Economy Development)		
<b>Monitoring</b>	City of Ozalj		
<b>Action type</b>	Project action		
<b>Partners of the action</b>	City and County insitutions, Karlovac County, University of Zagreb, architects and designers		
<b>Impacted stakeholders</b>	Citizens, NGOs, local institutions, local companies		
<b>Resources and implementation</b>			
- Funding sources	City budget, ITI, ERDF		
- Financial resources	2.650.000 EUR		
- Staff resources	City of Ozalj, REGEA, other		
- Other assets (e.g. spaces, buildings)	City of Ozalj, REGEA, other		
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>	
Project task definition	Q1/2023	Project task document	


Projects preparation	Q1/2023- Q3/2023	Report on status of projects
Project design documentation development	Q2/2023- Q4/2026	Project design documentation ready for application to sources for financing and for construction works
Project development	Q3/2023- Q4/2030	Projects for implementation, implemented/finished projects
Communication activities	Q3/2023- Q4/2030	Communication outputs (press release, podcast, web, social media and others)
Stakeholders workshop	Q2/2023	Workshop report and conclusions
Thematic conference	Q4/2023	Conference report and conclusions








<b>Action</b>		<b>A1.2.2 Implementation of Smart and Sustainable Mobility projects and solutions - SDG11</b>	
		<p>Smart and sustainable mobility plays a significant role in sustainable urban development and in raising and achieving the quality of life of Ozalj's residents. Taking into account the above, this action was created, which aims to recognize all the needs and potentials on this topic and, based on some good practices that already exist (for example, that of the Red Cross), establish new mobility models such as Public Transport on demand, strengthening intermodality (especially increasing use of the railways) and investments in bicycle and pedestrian infrastructure and electromobility. All these activities should lead to a better connection of all settlements of Ozalj with the center of the city, but also a better connection of Ozalj with neighboring municipalities and cities in Karlovac County and across the border in Slovenia while additionally contributing to the sustainable development of the tourism sector.</p>	
<b>(Main) locally adapted SDG target</b>		<b>11.2</b>	<b>By 2030 in Ozalj, provide access to safe, affordable, accessible and sustainable transport systems for all, improving road safety, notably by expanding public transport, with special attention to the needs of those in vulnerable situations, women, children, persons with disabilities and older persons</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Proportion of municipal population that has convenient access to public transport
		Target	20% increasment to baseline value
<b>- Baseline values</b>		To be estimated and quantified at the start of the action	
<b>- Target values</b>		20% increasment to baseline value	

Other relevant locally adapted SDG targets impacted by the action		11.7	By 2030 in Ozalj, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities
		11.a	Support positive economic, social and environmental links between urban, peri-urban and rural areas by strengthening national and regional development planning
Lead actor (action owner)		City of Ozalj	
Timescale and readiness		Q3/2023 - Q2/2026	
Output of the action: Indicators and Targets		Indicator	Developed and implemented Sustainable urban mobility plan
- Baseline values		0	
- Target values		1	
Link to other local strategies, objectives and KPIs		City of Ozalj Implementation Program for the period 2021-2025 (Action 2-Economy development)	
Monitoring		City of Ozalj	
Action type		Combined policy and project action	
Partners of the action		Red Cross Ozalj, Karlovac County, mobility experts	
Impacted stakeholders		Citizens	
<b>Resources and implementation</b>			
- Funding sources		EU projects, ERDF	
- Financial resources		50.000 EUR	
- Staff resources		City of Ozalj, mobility experts, other	
- Other assets (e.g. spaces, buildings)		City of Ozalj, mobility experts, other	
<b>Activities</b>		<b>Dates</b>	<b>Activity outputs</b>
Stakeholders workshop		Q3/2023	Workshop report and conclusions
Sustainable urban mobility plan		Q1/2024-Q2/2024	Developed and implemented Sustainable urban mobility plan





Mobility as service - on demand transport - project task	Q2/2024	Project task document
Mobility as service - on demand transport - system development	Q4/2024-Q3/2025	On demand transport system developed
Stakeholders workshops	Q3/2025	Workshop report and conclusions
Communication activities	Q3/2023-Q2/2026	Communication outputs (press release, podcast, web, social media and others)







### SO1.3 Sustainable economy development based on local values and potentials

<b>Action</b>		<b>A1.3.1 Establishing synergies in economy between agriculture and industry - SDG8/9/11/12/17</b>	
		<p>Through the work of the URBACT Local Group, the need was detected: to better connect different stakeholders who have an essential role in the economy sector of the City of Ozalj and to create additional synergy as well as to direct economic flows to some activities that better use the heritage and potential of the City of Ozalj. Creating a better connection between domestic family farms engaged in agriculture and the industry that processes their products and puts them on the market is the theme of this action. Through workshops and different types of joint work, an effort will be made to gather interested stakeholders and work on removing barriers and encouraging cooperation and mutual investments (also related to action A1.3.2) and especially on policy action - adapting and creating measures and decisions of the City of Ozalj related to enabling and fostering this kind of circular connections in the economy sector.</p>	
<b>(Main) locally adapted SDG target</b>		<b>8.2</b>	<b>Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labour-intensive sectors in Ozalj</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Annual growth rate of real GDP per employed person
		Target	3
<b>- Baseline values</b>		0	
<b>- Target values</b>		3	

Other relevant locally adapted SDG targets impacted by the action		8.3	Promote development-oriented local policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the formalization and growth of micro-, small- and medium-sized enterprises, including through access to financial services
		8.4	Improve progressively, through 2030, local resource efficiency in consumption and production and endeavour to decouple economic growth from environmental degradation
		9.3	Increase the access of small-scale industrial and other enterprises, on local level, to financial services, including affordable credit, and their integration into value chains and markets
		17.16	Enhance the Local and Regional Partnership for Sustainable Development, complemented by multi-stakeholder partnerships that mobilize and share knowledge, expertise, technology and financial resources, to support the achievement of the Sustainable Development Goals in City of Ozalj and Karlovac County
		12.2	By 2030 in Ozalj, achieve the sustainable management and efficient use of natural resources
		12.6	Encourage local companies, to adopt sustainable practices and to integrate sustainability information into their reporting cycle
		12.a	Strengthen Ozalj's scientific and technological capacity to move towards more sustainable patterns of consumption and production
<b>Lead actor (action owner)</b>	LAG Vallis Colapis		
<b>Timescale and readiness</b>	Q2/2023 - Q4/2024		
<b>Output of the action: Indicators and Targets</b>	Indicator	Number of events to support business networking	
<b>- Baseline values</b>	0		




<b>- Target values</b>	2	
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 2-Economy development)	
<b>Monitoring</b>	City of Ozalj	
<b>Action type</b>	Policy action	
<b>Partners of the action</b>	Stakeholders from economy sector, development agencies, Karlovac County, others	
<b>Impacted stakeholders</b>	Local companies, family agricultural economy units	
<b>Resources and implementation</b>		
<b>- Funding sources</b>	City budget, EU projects	
<b>- Financial resources</b>	10.000 EUR	
<b>- Staff resources</b>	LAG Vallis Colapis, City of Ozalj, other	
<b>- Other assets (e.g. spaces, buildings)</b>	LAG Vallis Colapis, City of Ozalj, other	
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>
Planning and organization	Q2/2023	Operative plan
Stakeholders workshop	Q3/2023	Workshop report and conclusions with map of needs, potentials, barriers and challenges
Implementing needed measures in policy of City/County	Q1/2024-Q4/2024	Implemented measures in local policy instruments
Conference (event) for communication and dissemination	Q3/2024	Communication outputs (press release, podcast, web, social media and others)
Stakeholders workshop	Q4/2024	Workshop report and conclusions



A1.3.2 Expansion of the business zone according to the principles of sustainability - SDG8/9/11/12/17					
<b>Action</b>	<p>Within the City of Ozalj is the economy zone Lug, which is the principal place where key stakeholders from the SME and Industry Sectors are located. The city of Ozalj plans to develop additional infrastructure and expand this business zone in the long term until 2030. Through this action, they will participate in all the mentioned actions to plan, create and develop this zone in a participatory process that will include all interested stakeholders by the principles of sustainable building and the New European Bauhaus so that it is climate neutral and resistant to climate changes. This activity refers to the transformation of place, but it will also be connected to economic and social processes (synergy with other actions, especially from Mission 1).</p>				
<b>(Main) locally adapted SDG target</b>	<div style="display: flex; align-items: center;">  <div> <p><b>8.2</b></p> <p><b>Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labour-intensive sectors in Ozalj</b></p> </div> </div>				
<b>Intended results: Indicators and Targets</b>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%; text-align: center;">Indicator</td> <td>The number of new employees in the expanded business zone</td> </tr> <tr> <td style="text-align: center;">Target</td> <td>20</td> </tr> </table>	Indicator	The number of new employees in the expanded business zone	Target	20
	Indicator	The number of new employees in the expanded business zone			
Target	20				
- Baseline values	0				
- Target values	20				
<b>Other relevant locally adapted SDG targets impacted by the action</b>	<div style="display: flex; align-items: center;">  <div> <p><b>8.3</b></p> <p>Promote development-oriented local policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the formalization and growth of micro-, small- and medium-sized enterprises, including through access to financial services</p> </div> </div>				
	<div style="display: flex; align-items: center;">  <div> <p><b>8.4</b></p> <p>Improve progressively, through 2030, local resource efficiency in consumption and production and endeavour to decouple economic growth from environmental degradation</p> </div> </div>				
	<div style="display: flex; align-items: center;">  <div> <p><b>9.1</b></p> <p>Develop quality, reliable, sustainable and resilient infrastructure, on local level, to support economic development and human well-being, with a focus on affordable and equitable access for all</p> </div> </div>				

	9.3	Increase the access of small-scale industrial and other enterprises, on local level, to financial services, including affordable credit, and their integration into value chains and markets
	9.4	By 2030 in Ozalj, upgrade infrastructure and retrofit industries to make them sustainable, with increased resource-use efficiency and greater adoption of clean and environmentally sound technologies and industrial processes
	17.16	Enhance the Local and Regional Partnership for Sustainable Development, complemented by multi-stakeholder partnerships that mobilize and share knowledge, expertise, technology and financial resources, to support the achievement of the Sustainable Development Goals in City of Ozalj and Karlovac County
	17.17	Encourage and promote effective public, public-private and civil society partnerships, building on the experience and resourcing strategies of partnerships
	12.2	By 2030 in Ozalj, achieve the sustainable management and efficient use of natural resources
	12.6	Encourage local companies, to adopt sustainable practices and to integrate sustainability information into their reporting cycle
<b>Lead actor (action owner)</b>	City of Ozalj	
<b>Timescale and readiness</b>	Q2/2023 - Q4/2030	
<b>Output of the action: Indicators and Targets</b>	Indicator	Adapted Masterplan
- Baseline values	0	
- Target values	1	
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 4-Physical and Urban Planning, Action 5-Communal infrastructure development)	
<b>Monitoring</b>	City of Ozalj	


<b>Action type</b>	Combined policy and project action	
<b>Partners of the action</b>	Urban planners, experts, agencies, stakeholders from the economy sector	
<b>Impacted stakeholders</b>	Local companies, REGEA, University of Zagreb	
<b>Resources and implementation</b>		
- Funding sources	ERDF, ITI, City Budget	
- Financial resources	700.000 EUR	
- Staff resources	City of Ozalj, Urban planners, Experts, REGEA	
- Other assets (e.g. spaces, buildings)	City of Ozalj	
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>
Project task definition	Q2/2023	Project task document
Stakeholders workshop	Q3/2023	Workshop report and conclusions
Preparation for masterplan development	Q4/2023	Programme for Masterplan development
Masterplan development	Q1/2024-Q4/2024	Developed and adopted Masterplan
Investors Conference	Q2/2024	Conference report and conclusions
Project development and monitoring	Q1/2025-Q4/2030	Periodical status update, report with analyse and conclusions
Stakeholders workshop	Q2/2025	Workshop report and conclusions




## SO2.1 Climate adaptation

<b>Action</b>		<b>A2.1.1 Integration of climate change measures into local policies, strategies and planning - SDG13/11</b>	
		Through this action, awareness-raising activities are carried out, as well as actions of the City of Ozalj on the creation of all necessary strategic and planning documents related to adaptation to climate change, especially the Sustainable energy and climate action plan (SECAP). The SECAP, as mentioned above, will result in a set of proposed measures for mitigating and adapting to climate change in the long term (up to 2030 and beyond). The planning process must be participatory, include all necessary stakeholders, and be integrable - in such a way that planning is synergistically connected with spatial and financial planning. Multi-level coordination is also needed - linking and aligning with plans at the regional and national levels. In this sense, this Integrated Action Plan can and should serve as an origin or central point.	
<b>(Main) locally adapted SDG target</b>		<b>13.2</b>	<b>Integrate climate change measures into local policies, strategies and planning</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Adapted long-term strategy, local adaptation plans and adaptation communication
		Target	1 adapted adaptation plan (SECAP)
<b>- Baseline values</b>		0 adapted adaptation plan (SECAP)	
<b>- Target values</b>		1 adapted adaptation plan (SECAP)	
<b>Other relevant locally adapted SDG targets impacted by the action</b>		13.1	Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in Ozalj
		13.3	Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning

		15.9	Integrate ecosystem and biodiversity values into local planning, development processes, poverty reduction strategies and accounts
		11.b	Ozalj adopted and implemented integrated policies and plans towards inclusion, resource efficiency, mitigation and adaptation to climate change, resilience to disasters, and develop and implement, in line with the Sendai Framework for Disaster Risk Reduction 2015-2030, holistic disaster risk management at all levels
<b>Lead actor (action owner)</b>	City of Ozalj		
<b>Timescale and readiness</b>	Q1/2023 - Q4/2025		
<b>Output of the action: Indicators and Targets</b>	Indicator	Adapted adaptation plan	
- Baseline values	0 adapted adaptation plan (SECAP)		
- Target values	1 adapted adaptation plan (SECAP)		
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 4-Physical and Urban Planning)		
<b>Monitoring</b>	City of Ozalj		
<b>Action type</b>	Policy action		
<b>Partners of the action</b>	Covenant of Mayors, REGEA, Karlovac County, University of Zagreb, Local stakeholders and insitutions, private companies		
<b>Impacted stakeholders</b>	Citizens, Local institutions and companies		
<b>Resources and implementation</b>			
- Funding sources	City Budget, National Fund for Energy Efficiency and Environment Protection		
- Financial resources	35.000 EUR		
- Staff resources	City of Ozalj, experts for climate adaptation planning		
- Other assets (e.g. spaces, buildings)	City of Ozalj, experts for climate adaptation planning		
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>	
Project task definition	Q1/2023	Project task document	


Sustainable energy and climate action plan (SECAP) development	Q2/2023-Q4/2023	Developed SECAP
Stakeholders workshop	Q3/2023	Workshop report and conclusions
SECAP Adoption	Q1/2024	SECAP Adopted by the City of Ozalj Council
Integration of SECAP in urban planning process	Q3/2023-Q4/2024	SECAP Integrated in City of Ozalj Urban Plan
Integration of SECAP in financial planning process	Q3/2023-Q4/2024	SECAP Integrated within City of Ozalj Financial Framework
Communication plan development and communication activities	Q3/2023-Q4/2025	Developed and adopted Communication plan, communication outputs (press release, podcast, web, social media and others)
Climate adaptation event	Q1/2024	Conference report and conclusions







<b>Action</b>		<b>A2.1.2 Strengthening resilience and adaptive capacity to climate-related hazards and natural disasters - SDG13/11</b>	
		Within this action, it is necessary to develop and implement by local government a Local disaster risk reduction strategy. The stated strategy should be harmonized with the National disaster risk reduction strategy. The development and implementation of such a strategy involves multiple levels and all sectors, and it greatly affects the lives of the citizens of Ozalj, therefore it is necessary to include all stakeholders in the development of the strategy. Through the activities within this action, risks and critical places will be detected and all activities for the implementation of adaptation and risk reduction measures and actions in case of natural disasters will be foreseen.	
<b>(Main) locally adapted SDG target</b>		<b>13.1</b>	<b>Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in Ozalj</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Adapted and implemented local disaster risk reduction strategy in line with national disaster risk reduction strategy
		Target	1 adapted local disaster risk reduction strategy
<b>- Baseline values</b>		0 adapted local disaster risk reduction strategy	
<b>- Target values</b>		1 adapted local disaster risk reduction strategy	

Other relevant <u>locally adapted</u> SDG targets impacted by the action		13.2	Integrate climate change measures into local policies, strategies and planning
		13.3	Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning
		11.b	Ozalj adopted and implemented integrated policies and plans towards inclusion, resource efficiency, mitigation and adaptation to climate change, resilience to disasters, and develop and implement, in line with the Sendai Framework for Disaster Risk Reduction 2015-2030, holistic disaster risk management at all levels
<b>Lead actor (action owner)</b>	City of Ozalj		
<b>Timescale and readiness</b>	Q3/2023 - Q4/2025		
<b>Output of the action: Indicators and Targets</b>	Indicator	1 adapted local disaster risk reduction strategy	
- <b>Baseline values</b>	0 adapted local disaster risk reduction strategy		
- <b>Target values</b>	1 adapted local disaster risk reduction strategy		
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 4-Physical and Urban Planning)		
<b>Monitoring</b>	City of Ozalj		
<b>Action type</b>	Policy action		
<b>Partners of the action</b>	REGEA, Karlovac County, University of Zagreb, Local stakeholders and institutions, private companies		
<b>Impacted stakeholders</b>	Citizens, Local institutions and companies		
<b>Resources and implementation</b>			
- <b>Funding sources</b>	City Budget, National Fund for Energy Efficiency and Environment Protection		
- <b>Financial resources</b>	35.000 EUR		
- <b>Staff resources</b>	City of Ozalj, experts for climate adaptation planning		
- <b>Other assets (e.g. spaces, buildings)</b>	City of Ozalj, experts for climate adaptation planning		

Activities	Dates	Activity outputs
Project task definition	Q3/2023	Project task document
Local disaster risk reduction strategy development	Q1/2024-Q3/2024	Developed and adopted Local disaster risk reduction strategy
Stakeholders workshop	Q1/2024	Workshop report and conclusions
Integration of Local disaster risk reduction strategy in urban planning process	Q2/2024-Q4/2024	Local disaster risk reduction strategy Integrated in City of Ozalj Urban Plan
Integration of Local disaster risk reduction strategy in financial planning process	Q3/2023-Q2/2025	Local disaster risk reduction strategy Integrated within City of Ozalj Financial Framework
Communication plan development and communication activities	Q3/2023-Q4/2025	Developed and adopted Communication plan, communication outputs (press release, podcast, web, social media and others)
Climate adaptation event	Q2/2025	Conference report and conclusions








## SO2.2 Environment protection and conservation



		A2.2.1 Forest and soil conservation action - SDG15/13	
<b>Action</b>		<p>Through this action, the Green Infrastructure Management Plan for the area of the City of Ozalj will be created. This plan will contain an analysis and recording of existing elements of green infrastructure, the proposal of measures for management, maintenance, and increasing the share of elements of green infrastructure in the total area. Measures for the implementation of nature-based solutions will also be proposed. A schedule of activities will be created, and a model will be developed for improving the management of green areas within the jurisdiction of the City of Ozalj. This action contributes to the protection of natural heritage in the area of the City of Ozalj, one of its trademarks.</p>	
<b>(Main) locally adapted SDG target</b>		<b>15.2</b>	<b>Promote the implementation of sustainable management of all types of forests, halt deforestation, restore degraded forests and substantially increase afforestation and reforestation locally</b>

<b>Intended results: Indicators and Targets</b>	Indicator	Developed Green infrastructure management plan	
	Target	1 Developed Green infrastructure management plan	
<b>- Baseline values</b>		0 Developed Green infrastructure management plan	
<b>- Target values</b>		1 Developed Green infrastructure management plan	
<b>Other relevant locally adapted SDG targets impacted by the action</b>		15.1	Ensure the conservation, restoration and sustainable use of terrestrial and inland freshwater ecosystems and their services, in particular forests, wetlands, mountains and drylands on local level
		15.3	By 2030 in Ozalj, combat desertification, restore degraded land and soil, including land affected by desertification, drought and floods, and strive to achieve a land degradation-neutral world
		15.9	Integrate ecosystem and biodiversity values into local planning, development processes, poverty reduction strategies and accounts
		13.1	Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in Ozalj
		13.2	Integrate climate change measures into local policies, strategies and planning
		13.3	Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning
<b>Lead actor (action owner)</b>		Azelija Eko	
<b>Timescale and readiness</b>		Q2/2023 - Q4/2024	
<b>Output of the action: Indicators and Targets</b>	Indicator	Developed Green infrastructure management plan	
	<b>- Baseline values</b>	0 Developed Green infrastructure management plan	

<b>- Target values</b>	1 Developed Green infrastructure management plan	
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 11-Protection and improvement of the natural environment)	
<b>Monitoring</b>	City of Ozalj	
<b>Action type</b>	Policy action	
<b>Partners of the action</b>	Croatian Forests, University of Zagreb, local institutions and companies	
<b>Impacted stakeholders</b>	Citizens, Local institutions and companies	
<b>Resources and implementation</b>		
<b>- Funding sources</b>	City Budget, ERDF, ITI	
<b>- Financial resources</b>	40.000 EUR	
<b>- Staff resources</b>	City of Ozalj, experts for green infrastructure	
<b>- Other assets (e.g. spaces, buildings)</b>	City of Ozalj, experts for green infrastructure	
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>
Project task definition	Q2/2023	Project task document
Stakeholders workshop	Q3/2023	Workshop report and conclusions
Green infrastructure management plan	Q3/2023-Q2/2024	Developed Green infrastructure management plan
Implementation of sustainable green management on City of Ozalj level	Q2/2024-Q4/2024	Implemented Green infrastructure management plan
Stakeholders workshop	Q4/2024	Workshop report and conclusions


	<b>A2.2.2 Springs and water protection and maintenance with irrigation system development - SDG6/15/13</b>
<b>Action</b>	Systematic preservation and care for the environment include a timely and effective system of protection and management of springs and water and efficient and sustainable water management. Through this activity, efforts will be made to connect stakeholders in this sector further and set clear goals until 2030, given that water and resource management competence is at a higher regional level. The possibility of introducing an irrigation system for agricultural areas for the needs of healthy food production, i.e., as a support for family farms, will also be considered.





<b>(Main) locally adapted SDG target</b>		6.6	<b>Protect and restore local water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes</b>
<b>Intended results: Indicators and Targets</b>	Indicator	Number of plans for protection of local water-related ecosystems	
	Target	1	
- Baseline values	0		
- Target values	1		
<b>Other relevant locally adapted SDG targets impacted by the action</b>		6.4	By 2030 in Ozalj, substantially increase water-use efficiency across all sectors and ensure sustainable withdrawals and supply of freshwater to address water scarcity and substantially reduce the number of people suffering from water scarcity
		6.1	By 2030 in Ozalj, achieve universal and equitable access to safe and affordable drinking water for all
		6.5	By 2030 in Ozalj, implement integrated water resources management at local level, including through transboundary cooperation as appropriate
		6.b	Support and strengthen the participation of local communities in improving water and sanitation management
		15.1	Ensure the conservation, restoration and sustainable use of terrestrial and inland freshwater ecosystems and their services, in particular forests, wetlands, mountains and drylands on local level
		13.1	Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in Ozalj

		13.2	Integrate climate change measures into local policies, strategies and planning
		13.3	Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning
<b>Lead actor (action owner)</b>	City of Ozalj		
<b>Timescale and readiness</b>	Q3/2023 - Q2/2025		
<b>Output of the action: Indicators and Targets</b>	Indicator	Number of plans for protection of local water-related ecosystems	
- Baseline values	0		
- Target values	1		
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 11-Protection and improvement of the natural environment)		
<b>Monitoring</b>	City of Ozalj		
<b>Action type</b>	Policy action		
<b>Partners of the action</b>	Komunalno Ozalj, Azelija Eko, Croatian Waters, Karlovac County, University of Zagreb, experts, local institutions and companies		
<b>Impacted stakeholders</b>	Citizens, Local institutions and companies		
<b>Resources and implementation</b>			
- Funding sources	City Budget, ERDF, ITI		
- Financial resources	35.000 EUR		
- Staff resources	City of Ozalj, experts		
- Other assets (e.g. spaces, buildings)	City of Ozalj, experts		
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>	
Project task definition	Q3/2023	Project task document	
Stakeholders workshop	Q1/2024	Workshop report and conclusions	


Plan for protection and restoration of local water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes	Q2/2024-Q4/2024	Developed Plan
Local irrigation plan	Q2/2024-Q4/2024	Developed Plan
Stakeholders workshop	Q2/2025	Workshop report and conclusions






### SO2.3 Environment related infrastructure development

<b>Action</b>		<b>A2.3.1 Improvement of wastewater infrastructure - SDG6/15</b>	
		A large part of the investments related to wastewater treatment within the area of the City of Ozalj has already been completed, and the infrastructure has been constructed. Additional investment projects must be implemented to complete this process and ensure that the City of Ozalj and the settlements within its territory have access to modern and sustainable drainage and wastewater treatment infrastructure. The action owner is the municipal utility company in close cooperation with the national authority Croatian Waters, which acts in accordance with national plans and regulations and their obligations.	
<b>(Main) locally adapted SDG target</b>		<b>6.3</b>	<b>By 2030 in Ozalj, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse locally</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Preparation of project documentation for expanding length of domestic wastewater network with wastewater flows safely treated in municipal area
		Target	1 prepared project documentation
<b>- Baseline values</b>		0 prepared project documentation	
<b>- Target values</b>		1 prepared project documentation	

Other relevant locally adapted SDG targets impacted by the action		6.a	By 2030 in Ozalj, expand international cooperation and capacity-building support to developing countries in water- and sanitation-related activities and programmes, including water harvesting, desalination, water efficiency, wastewater treatment, recycling and reuse technologies
		6.b	Support and strengthen the participation of local communities in improving water and sanitation management
		6.5	By 2030 in Ozalj, implement integrated water resources management at local level, including through transboundary cooperation as appropriate
		15.1	Ensure the conservation, restoration and sustainable use of terrestrial and inland freshwater ecosystems and their services, in particular forests, wetlands, mountains and drylands on local level
<b>Lead actor (action owner)</b>		Komunalno Ozalj	
<b>Timescale and readiness</b>		Q2/2023 – Q3/2026	
<b>Output of the action: Indicators and Targets</b>		Indicator	Preparation of project documentation for expanding length of domestic wastewater network with wastewater flows safely treated in municipal area
<b>- Baseline values</b>		0 prepared project documentation	
<b>- Target values</b>		1 prepared project documentation	
<b>Link to other local strategies, objectives and KPIs</b>		City of Ozalj Implementation Program for the period 2021-2025 (Action 5-Communal infrastructure development)	
<b>Monitoring</b>		City of Ozalj	
<b>Action type</b>		Project action	
<b>Partners of the action</b>		Croatian Waters, University of Zagreb, local institutions and companies	
<b>Impacted stakeholders</b>		Citizens, Local institutions and companies	
<b>Resources and implementation</b>			
<b>- Funding sources</b>		ERDF, ITI, National budget, City budget	

- Financial resources	270.000 EUR	
- Staff resources	Komunalno Ozalj, City of Ozalj, experts	
- Other assets (e.g. spaces, buildings)	Komunalno Ozalj, City of Ozalj, experts	
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>
Stakeholders workshop	Q2/2023	Workshop report and conclusions
Project documentation preparation	Q3/2023- Q3/2026	Developed project documentation
Stakeholders workshop	Q3/2026	Workshop report and conclusions



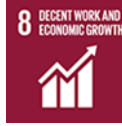
<b>Action</b>		<b>A2.3.2 Revitalization of the Lake Šljunčara and Community Center</b>	
		<p>The revitalization of the Šljunčara Community Center and the area around Lake Šljunčara through a partnership with a large number of local associations will encourage the participation of the local population through activities in which they will participate more intensively and willingly. Through this action, quality conditions will be created for activities for all age groups focused on the promotion of sports, recreation, healthy life, nutrition, ecology, film, dance, promotion of volunteerism, and the like. Along with the spatial planning and design, a strategy for further participatory management will be developed, and thus the revitalization process will begin. The project will connect different resting points, existing paths, and multifunctional meadows and create an extension for education and sports-recreational activities. At the same time, this project will improve the tourist offer of this area and will connect independent attractions into an integral visitor unit.</p>	
<b>(Main) locally adapted SDG target</b>		<b>15.1</b>	<b>Ensure the conservation, restoration and sustainable use of terrestrial and inland freshwater ecosystems and their services, in particular forests, wetlands, mountains and drylands on local level</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Lake Šljunčara revitalization project implemented
		Target	1
<b>- Baseline values</b>		0	
<b>- Target values</b>		1	

Other relevant <b>locally adapted</b> SDG targets impacted by the action		15.9	Integrate ecosystem and biodiversity values into local planning, development processes, poverty reduction strategies and accounts
		13.3	Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning
		11.7	By 2030 in Ozalj, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities
		9.1	Develop quality, reliable, sustainable and resilient infrastructure, on local level, to support economic development and human well-being, with a focus on affordable and equitable access for all
		8.9	By 2030 in Ozalj, devise and implement policies to promote sustainable tourism that creates jobs and promotes local culture and products
<b>Lead actor (action owner)</b>	City of Ozalj		
<b>Timescale and readiness</b>	Q1/2023 - Q4/2030		
<b>Output of the action: Indicators and Targets</b>	Indicator	Lake Šljunčara revitalization project implemented	
- Baseline values	0		
- Target values	1		
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 4-Physical and Urban Planning, Action 5-Communal infrastructure development, Action 11-Protection and improvement of the natural environment)		
<b>Monitoring</b>	City of Ozalj		
<b>Action type</b>	Project action		
<b>Partners of the action</b>	Local NGOs and citizens, REGEA, Natura 2000, University of Zagreb, experts (architects, landscape architects, environment protection, climate adaptation experts, economists and other), Karlovac County, Tourist Boards		


<b>Impacted stakeholders</b>	Citizens, Local NGOs	
<b>Resources and implementation</b>		
- Funding sources	City Budget, ERDF, ITI	
- Financial resources	450.000 EUR	
- Staff resources	City of Ozalj, experts	
- Other assets (e.g. spaces, buildings)	City of Ozalj, experts	
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>
Project task definition	Q1/2023	Project task document
Stakeholders workshop	Q2/2023	Workshop report and conclusions
Communication activities	Q2/2023- Q4/2030	Communication outputs (press release, podcast, web, social media and others)
Project design documentation development	Q2/2023- Q4/2023	Developed project design documentation
Project implementation - works on revitalization on Lake Šljunčara area	Q1/2024- Q4/2027	Revitalized Lake Šljunčara area
Lake Šljunčara opening day event	Q1/2028	Communication outputs (press release, podcast, web, social media and others)


### SO3.1 More healthier and active Community

<b>Action</b>	<b>A3.1.1 Improve health services for citizens - SDG3/8</b>
	The plan is to expand the existing health services within the City of Ozalj and thereby improve the living conditions for its citizens and lay the foundations for the development of health tourism. Within this action, it is necessary to develop a program for the development of health services and combine them with natural and cultural heritage so that wellness and well-being become part of the tourist offer. Through the program, the necessary measures and actions will be defined, the required projects and opportunities will be designed, and the implementation schedule.

<b>(Main) locally adapted SDG target</b>		3.8	<b>Achieve universal health coverage, including financial risk protection, access to quality essential health-care services and access to safe, effective, quality and affordable essential medicines and vaccines for all on a local level</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Coverage of essential health services
		Target	Number of added health services on local level
- Baseline values		0	
- Target values		3	
<b>Other relevant locally adapted SDG targets impacted by the action</b>		3.4	By 2030 in Ozalj, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being
		8.9	By 2030 in Ozalj, devise and implement policies to promote sustainable tourism that creates jobs and promotes local culture and products
<b>Lead actor (action owner)</b>		City of Ozalj	
<b>Timescale and readiness</b>		Q3/2023-Q4/2030	
<b>Output of the action: Indicators and Targets</b>		Indicator	Number of added health services on local level
		- Baseline values	
- Target values		3	
<b>Link to other local strategies, objectives and KPIs</b>		City of Ozalj Implementation Program for the period 2021-2025 (Action 2-Economy development, Action 8-Social care, Action 9-Culture, Sport and Recreation)	
<b>Monitoring</b>		City of Ozalj	
<b>Action type</b>		Combined policy and project action	
<b>Partners of the action</b>		Karlovac County, Local stakeholders, SME companies, Local NGOs in health sector, Red Cross	
<b>Impacted stakeholders</b>		Citizens, Local authorities and SMEs	


Resources and implementation		
- Funding sources	City budget, ERDF, ITI, Private investments	
- Financial resources	30.000 EUR	
- Staff resources	City of Ozalj, consultants, other experts	
- Other assets (e.g. spaces, buildings)	City of Ozalj, consultants, other experts	
Activities	Dates	Activity outputs
Project task definition	Q3/2023	Project task document
Stakeholders workshop	Q4/2023	Workshop report and documents
Plan for improving health services in the City of Ozalj	Q1/2024-Q3/2024	Developed plan
Stakeholders workshop	Q4/2024	Workshop report and documents





A3.1.2 Support new options and services for sport, recreation and leisure - SDG3		
<b>Action</b>		<p>Through this action, the policy of the City is influenced, as well as the planning, initiation, and implementation of projects for investment in social standard infrastructure, primarily related to sports, recreation, and leisure. Projects, such as investments in the improvement of the football field and children's playgrounds, and the expansion of the kindergarten, will be joined by the continuation of the City for Youth project and other essential interventions of the City of Ozalj, including decisions, events, education, etc., which will stimulate the citizens of Ozalj to play sports and recreate to a greater extent.</p>
<b>(Main) locally adapted SDG target</b>		<b>3.4</b> <b>By 2030 in Ozalj, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being</b>
<b>Intended results: Indicators and Targets</b>	Indicator	Mortality rate attributed to cardiovascular disease, cancer, diabetes or chronic respiratory disease
	Target	Number of new/added options that promote mental health and well-being
- Baseline values	0	
- Target values	3	

<b>Other relevant locally adapted SDG targets impacted by the action</b>		11.7	By 2030 in Ozalj, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities
<b>Lead actor (action owner)</b>	City of Ozalj		
<b>Timescale and readiness</b>	Q1/2023-Q4/2030		
<b>Output of the action: Indicators and Targets</b>	Indicator	Number of new/added options that promote mental health and well-being	
- Baseline values	0		
- Target values	3		
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 3-Development of settlements and housing, Action 5-Communal infrastructure development, Action 7-Child care, Action 8-Social care, Action 9-Culture, Sport and Recreation)		
<b>Monitoring</b>	City of Ozalj		
<b>Action type</b>	Combined policy and project action		
<b>Partners of the action</b>	Karlovac County, Local stakeholders, SME companies, Local NGOs in health sector, Red Cross		
<b>Impacted stakeholders</b>	Citizens, Local authorities		
<b>Resources and implementation</b>			
- Funding sources	City budget, ERDF, ITI		
- Financial resources	500.000 EUR		
- Staff resources	City of Ozalj, consultants, other experts		
- Other assets (e.g. spaces, buildings)	City of Ozalj, consultants, other experts		
<b>Activities</b>		<b>Dates</b>	<b>Activity outputs</b>
Stakeholders Workshop	Q1/2023	Workshop report and conclusions	
Communication activities	Q1/2023-Q4/2030	Communication outputs (press release, podcast, web, social media and others)	
Upgrading of Youth Center project implementation	Q4/2023	Project implemented	


Football Field project implementation	Q4/2025	Project implemented
Sports and children playground in Vivodina project implementation	Q4/2023	Project implemented
Upgrade of Kindergarten Zvončić project implementation	Q4/2025	Project implemented
Renovation of children playgrounds project implementation	Q4/2025	Project implemented






### SO3.2 More education and research in Community

<b>Action</b>		<b>A3.2.1 New programmes of Public Open University - SDG4/8</b>	
		<p>Through this action, new programs will be developed to be implemented in the Public Open University, such as new courses and workshops and new formal programs. There are plans to improve cooperation with external lecturers and associates and to connect with other Public Open Universities and Cultural Centers throughout Croatia in order to achieve new collaborations. The number of artistic events will be increased through guest appearances by Croatian theatre groups (preferably in the premises of the Old Town), in cooperation with the Tourist Board, even more film screenings will be made possible during the summer season, as well as performances by musicians throughout the year. This action includes investments in activities, events and human resources and is closely related to action A3.2.2, which includes investments in infrastructure related to this action.</p>	
<b>(Main) locally adapted SDG target</b>		<b>4.3</b>	<b>By 2030 in Ozalj, ensure equal access for all women and men to affordable and quality technical, vocational and tertiary education, including university</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Number of new programs (courses and workshops) for quality technical, vocational and tertiary education developed
		Target	3
<b>- Baseline values</b>		0	
<b>- Target values</b>		3	

<b>Other relevant locally adapted SDG targets impacted by the action</b>		4.4	By 2030 in Ozalj, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship
		4.5	By 2030 in Ozalj, eliminate gender disparities in education and ensure equal access to all levels of education and vocational training for the vulnerable, including persons with disabilities, indigenous peoples and children in vulnerable situations
		4.7	By 2030 in Ozalj, ensure that all learners acquire the knowledge and skills needed to promote sustainable development, including, among others, through education for sustainable development and sustainable lifestyles, human rights, gender equality, promotion of a culture of peace and non-violence, global citizenship and appreciation of cultural diversity and of culture's contribution to sustainable development
		8.6	Substantially reduce the proportion of youth not in employment, education or training in Ozalj
<b>Lead actor (action owner)</b>		Public Open University in Ozalj	
<b>Timescale and readiness</b>		Q2/2023 - Q4/2030	
<b>Output of the action: Indicators and Targets</b>		Indicator	Number of new programs (courses and workshops) for quality technical, vocational and tertiary education developed
<b>- Baseline values</b>		0	
<b>- Target values</b>		3	
<b>Link to other local strategies, objectives and KPIs</b>		City of Ozalj Implementation Program for the period 2021-2025 (Action 6-Education, Action 8-Social care, Action 9-Culture, Sport and Recreation)	
<b>Monitoring</b>		City of Ozalj	
<b>Action type</b>		Policy action	
<b>Partners of the action</b>		Experts, artists, stakeholders from education and economy sector, NGOs	
<b>Impacted stakeholders</b>		Citizens, NGOs, Local economy sector	
<b>Resources and implementation</b>			


- Funding sources	City budget	
- Financial resources	70.000 EUR	
- Staff resources	City of Ozalj, experts	
- Other assets (e.g. spaces, buildings)	City of Ozalj, other	
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>
Stakeholder workshop	Q1/2023	Workshop report and conclusions
New Programs for Public Open University Plan	Q1/2023-Q2/2023	Developed and adopted plan
Performance of Programs	Q3/2023-Q4/2030	Performed programs




<b>Action</b>		<b>A3.2.2 Establishment of Multimedial cultural centre</b>	
		<p>This action supports action A3.2.1. and implies investments in planning, preparation and adaptation/transformation of currently unused space into new space for the needs of the Public Open University, necessary for the implementation of all existing and new activities foreseen in the program, especially in the winter period. The newly planned space should have a multi-purpose and multimedia character in order to be able to respond and adapt to different needs from coming from education, cultural, artistic and scientific activities. Through this activity, the City of Ozalj plans, in the first stage - to select a suitable location/space/building within its area that is suitable for transformation into a new multimedia center. In the second, through the project design and investment in construction works, adaptation and furnishing of the space would be implemented.</p>	
<b>(Main) locally adapted SDG target</b>		<b>4.3</b>	<b>By 2030 in Ozalj, ensure equal access for all women and men to affordable and quality technical, vocational and tertiary education, including university</b>
<b>Intended results: Indicators and Targets</b>		Indicator	Number of new programs (courses and workshops) for quality technical, vocational and tertiary education developed
		Target	3
<b>- Baseline values</b>		0	
<b>- Target values</b>		3	

<b>Other relevant locally adapted SDG targets impacted by the action</b>		4.4	By 2030 in Ozalj, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship
		4.5	By 2030 in Ozalj, eliminate gender disparities in education and ensure equal access to all levels of education and vocational training for the vulnerable, including persons with disabilities, indigenous peoples and children in vulnerable situations
		4.7	By 2030 in Ozalj, ensure that all learners acquire the knowledge and skills needed to promote sustainable development, including, among others, through education for sustainable development and sustainable lifestyles, human rights, gender equality, promotion of a culture of peace and non-violence, global citizenship and appreciation of cultural diversity and of culture's contribution to sustainable development
		9.1	Develop quality, reliable, sustainable and resilient infrastructure, on local level, to support economic development and human well-being, with a focus on affordable and equitable access for all
		8.6	Substantially reduce the proportion of youth not in employment, education or training in Ozalj
<b>Lead actor (action owner)</b>	Public Open University in Ozalj		
<b>Timescale and readiness</b>	Q3/2023 - Q4/2030		
<b>Output of the action: Indicators and Targets</b>	Indicator	Multimedia Center established	
- Baseline values	0		
- Target values	1		
<b>Link to other local strategies, objectives and KPIs</b>	City of Ozalj Implementation Program for the period 2021-2025 (Action 6-Education, Action 9-Culture, Sport and Recreation)		
<b>Monitoring</b>	City of Ozalj		
<b>Action type</b>	Project action		


<b>Partners of the action</b>	Local authorities, NGOs, designers, architects, engineers, artists, other	
<b>Impacted stakeholders</b>	Citizens, NGOs, Local economy sector	
<b>Resources and implementation</b>		
- Funding sources	ERDF, ITI	
- Financial resources	500.000 EUR	
- Staff resources	City of Ozalj, experts	
- Other assets (e.g. spaces, buildings)	City of Ozalj, other	
<b>Activities</b>	<b>Dates</b>	<b>Activity outputs</b>
Project task definition	Q2/2023	Project task document
Project documentation preparation	Q3/2023- Q4/2024	Project documentation developed
Project development	Q1/2025- Q4/2028	Project developed



### SO3.3 More involved community

<b>Action</b>		<b>A3.3.1 Establishing Volunteer Council - SDG16/5/11</b>	
		In order to additional strengthen stakeholder participation, in a way preserving the ULG even after the end of this project and to ensure responsive, inclusive, participatory and representative decision-making on the local level and building on good examples or good practice and methodology from URBACT GG4C and Volunteering Cities Networks and Volunteering Center Kupa project Volunteer Council of the City of Ozalj will be established. This council will include interested citizens and stakeholders from all sectors who will be involved in the participation and co-creation of various activities and actions set up in the Integrated Action Plan.	
<b>(Main) locally adapted SDG target</b>		<b>16.7</b>	<b>Ensure responsive, inclusive, participatory and representative decision-making on local level</b>

<b>Intended results: Indicators and Targets</b>		Indicator	Number of volunteer actions led by Volunteer Council in projects timeframe
		Target	5
<b>- Baseline values</b>		0	
<b>- Target values</b>		5	
<b>Other relevant locally adapted SDG targets impacted by the action</b>		16.6	Develop effective, accountable and transparent institutions on local level
		11.3	Enhance inclusive and sustainable urbanization and capacity for participatory, integrated and sustainable human settlement planning and management in Ozalj by 2030
		5.4	Recognize and value unpaid care and domestic work through the provision of public services, infrastructure and social protection policies and the promotion of shared responsibility within the household and the family as locally appropriate
<b>Lead actor (action owner)</b>		LAG Vallis Colapis	
<b>Timescale and readiness</b>		Q1/2023 - Q4/2030	
<b>Output of the action: Indicators and Targets</b>		Indicator	Established Volunteer Council
		<b>- Baseline values</b>	0
<b>- Target values</b>		1	
<b>Link to other local strategies, objectives and KPIs</b>		City of Ozalj Implementation Program for the period 2021-2025 (Action 1-Improvement of local administration, Action 10-Fire and civil protection, and improvement of the work of existing civil society associations)	
<b>Monitoring</b>		City of Ozalj	
<b>Action type</b>		Policy action	
<b>Partners of the action</b>		City of Ozalj, Association of Cities of Republic of Croatia, Municipalities of Žakanje, Netretić, Pokupsko, Elementary School "Slava Raškaj" Ozalj, Elementary School Žakanje, Elementary School Rečica, Elementary school Netretić, Center za social care Karlovac, City of Pregrada, Red Cross Ozalj	
<b>Impacted stakeholders</b>		Citizens	

Resources and implementation		
- Funding sources	Volunteer Center Kupa project, city budget, crowdfunding	
- Financial resources	5.000 EUR	
- Staff resources	City of Ozalj, LAG Vallis Colapis, other	
- Other assets (e.g. spaces, buildings)	City of Ozalj, LAG Vallis Colapis, other	
Activities	Dates	Activity outputs
Stakeholders Workshop for gathering needed stakeholders and building on good practice experiences of Volonterski centar Kupa and Volunteering Cities URBACT	Q1/2023	Report and recommendations for establishing Volunteer Council
Establishing of Volunteer Council	Q2/2023	Workplan with organisational and operative framework
Operative work of Volunteer Council	Q3/2023-Q4/2030	Periodical reports on activities

A3.3.2 Upgrade of annual Participative Budgeting process - SDG16/11			
<b>Action</b>		City of Ozalj has established a Participative Budgeting process. In order to maintain effective, accountable, and transparent institutions on the local level plan is to upgrade the possibility of citizens' participation in the programming of part of the budget - local actions and needs and to improve it. As part of this action, examples of good practice will be analyzed, as well as the possibility of upgrading the existing process and expanding the area of the budget to which participation can be applied.	
<b>(Main) locally adapted SDG target</b>		<b>16.7</b>	<b>Ensure responsive, inclusive, participatory and representative decision-making on local level</b>
<b>Intended results: Indicators and Targets</b>	Indicator	Number of proposals in annual participative budgeting process	
	Target	45	
<b>- Baseline values</b>	36		

<b>- Target values</b>		45	
<b>Other relevant locally adapted SDG targets impacted by the action</b>		16.6	Develop effective, accountable and transparent institutions on local level
		11.3	Enhance inclusive and sustainable urbanization and capacity for participatory, integrated and sustainable human settlement planning and management in Ozalj by 2030
<b>Lead actor (action owner)</b>		City of Ozalj	
<b>Timescale and readiness</b>		Q2/2023 - Q4/2023	
<b>Output of the action: Indicators and Targets</b>		Indicator	Number of proposals in annual participative budgeting process
<b>- Baseline values</b>		36	
<b>- Target values</b>		45	
<b>Link to other local strategies, objectives and KPIs</b>		City of Ozalj Implementation Program for the period 2021-2025 (Action 1-Improvement of local administration, Action 10-Fire and civil protection, and improvement of the work of existing civil society associations)	
<b>Monitoring</b>		City of Ozalj	
<b>Action type</b>		Policy action	
<b>Partners of the action</b>		Citizens, local NGOs	
<b>Impacted stakeholders</b>		Citizens, NGOs, Local economy sector	
<b>Resources and implementation</b>			
<b>- Funding sources</b>		City budget	
<b>- Financial resources</b>		5.000 EUR	
<b>- Staff resources</b>		City of Ozalj, experts	
<b>- Other assets (e.g. spaces, buildings)</b>		City of Ozalj, other	
<b>Activities</b>		<b>Dates</b>	<b>Activity outputs</b>

Exploring best practices in participative budgeting	Q2/2023	Document with analyze of best practices in participative budgeting
Stakeholders workshop - how to upgrade participative budgeting in Ozalj	Q3/2023	Workshop report and conclusions on how to upgrade participative budgeting in Ozalj
Upgrade of participative budgeting in Ozalj	Q3/2023	Report
Implementing upgraded participative budgeting in defining City of Ozalj's budget for 2024	Q4/2023	City of Ozalj annual budget for 2024 with implemented inputs from participative budgeting process

### 3. Setting the IAP up for implementation

#### 3.1. Local Governance of the Action Plan / SDG localisation (Framework for delivery)

The delivery framework of the integrated action plan will involve several stakeholder groups. The most important is the **City of Ozalj, headed by the Mayor and an Unified administrative department.**

**The administration of the City of Ozalj will be in charge of coordinating, implementing and monitoring the implementation of the planned actions.**

The bodies of the City of Ozalj are the **City Council and the Mayor**. The City Council is a representative body of the residents of the settlement within the City and a local self-government body that, within the framework of its rights and duties, passes general and other acts and performs other tasks in accordance with the Constitution, Law and Statute. The City Council has thirteen members elected in the manner determined by the Law. The Mayor is the executive body of the City of Ozalj. The city has 24 local committees that propose priorities in the construction of communal infrastructure and other necessary works, as well as activities in their areas.

In June 2014, a **Unified administrative department was established to carry out tasks within the scope of self-government and state administration transferred to the City of Ozalj**, which, within the framework of the rights and duties of the City of Ozalj, executes laws and other regulations, decisions and other general acts of the City Council and the Mayor, monitors the situation in the administrative areas for which they were established, resolves administrative matters, conducts supervision, undertakes measures authorized by law or other regulation, prepares decisions and other general acts, and performs other tasks. With the establishment of the Single Administrative Department, the previous Administrative Departments were abolished, the tasks of which were taken over by the Single Administrative Department. Today, the Unified Administrative Department is organized with 3 departments (for general and social activities, for urban planning and communal affairs, for budget, finance, and economy) and the City of Ozalj's own plant for performing communal activities, without the status of a legal entity. Within the framework of the self-governing scope of work, the City of Ozalj ensures the activity of public services that meet the daily needs of citizens in the field of communal, economic and social activities and other activities in accordance with the law.

**The City of Ozalj will include all utility companies under its management in the implementation of the plan.** In order for many of the planned actions to be realized, cooperation with the **Karlovac County** is key. In addition, the City will be assisted by **agencies** (energy-climate and development) and the **local action group** (LAG Vallis Collapis), which already do this on a daily basis. In addition, a significant contribution is expected from stakeholders from the **educational and cultural sector** (kindergarten, primary school, public open university) and the continuation and expansion of cooperation with the University of Zagreb and other stakeholders from that sector.

**Civil society** implements a large number of projects and activities important for the development of the City of Ozalj. It has an important role in developing and promoting cooperation on development projects, which prove to be successful in meeting the needs of the community considering that they enable the empowerment and involvement of the users themselves in their implementation. Therefore, a significant contribution is expected from them, especially those stakeholders who participated in the work of ULG. In this sense, through the activities of the specific objective SO3.3, specific actions have been defined that will try to strengthen or stimulate the participation of citizens, but also to **preserve the ULG so that it will continue to be an active body that will participate in the implementation of the actions themselves, using the URBACT methodology and way of working.**

The **private sector**, which is the main driver of development and creation of new jobs, will also be involved. The interests of the private sector are represented by the Croatian Chamber of Commerce - Karlovac County Chamber and the Croatian Chamber of Crafts - the Karlovac County Chamber of Craftsmen and the Association of Craftsmen Ozalj.

### 3.2. Resources and funding

Actions and activities listed in this integrated plan are planned to be financed from the following sources:

- City of Ozalj budget
- Regional, national or EU sources
- Financial instruments
- Private investments
- Other

**The City of Ozalj budget** is the first source of funding that will mainly be used to finance smaller expenditures necessary to realize activities and actions, i.e., to the extent that the annual financial situation will allow. Budget revenues and receipts are generated from city taxes, surtaxes, fees, and charges, as well as from City property or acquired property rights. Part of the income is realized from the share taxes, from the fund aid provided by the state budget and the budgets of other local and regional administrative units, and from other sources in accordance with valid regulations. Part of the income is also generated from concessions and fines.

With the accession to the European Union, **EU funds** became a significant element of the socio-economic development of the Republic of Croatia, and the possibility of access to substantial financial resources represents a key development potential for all sectors and regions within the Republic of Croatia, which must not and cannot be ignored when drafting strategic documents.

**European funds are allocated in the framework of seven-year financial periods or perspectives, and we are now in the financial period 2021-2027.** The financial envelope of the European Union budget is the largest so far and amounts to 1,824.3 billion EUR, of which almost **25 billion EUR will be available for the Republic of Croatia**. Funds to be made available to member states in the financial period 2021-2027 are allocated from two sources. One is common and known as the **Multiannual Financial Framework (MFF)** which is programmed for a seven-year period. The other source is **Next Generation EU**, a novelty that has proved necessary due to the crisis caused by the coronavirus. **Funds allocated to the Republic of Croatia for the financial period 2021-2027 in current prices amount to almost 14 billion EUR from the MFF and a little over 11 billion EUR from the NGEU.**

In line with one of the European Union's top priorities, at least 30% of total MFF and NGEU expenditure will support climate targets, focusing on reducing greenhouse gas emissions by 55% by 2030. From 2024, 7.5% of spending will focus on biodiversity targets, and from 2026 the percentage will increase to 10%.

**For the Republic of Croatia, slightly over 11 billion EUR is available from the EU Recovery Instrument New Generation Recovery EU, the majority of which is disbursed from the Recovery and Resilience Facility.** The distribution includes 6.31 billion EUR in grants and 3.61 billion EUR in loans. The rest of the funding is distributed to REACT-EU, European Agricultural Fund for Rural Development (EAFRD) and Just Transition Fund (JTF).

**Funding from the European Regional Development Fund (ERDF) is available for investments in infrastructure, research and innovation, productive investments in SMEs,**

and investments aiming at safeguarding existing jobs and creating new jobs, equipment, software, and intangible assets, and networking, cooperation, and exchange of experiences.

**The Cohesion Fund (CF) supports** investments in the field of transport and the environment, with special emphasis on renewable energy and investments in TEN-T.

**The European Social Fund Plus (ESF +) supports** greater access to employment, modernization of labour market institutions and services, promotion of gender-balanced labour market, promoting of adaptation of workers, enterprises and entrepreneurs to change, higher quality, inclusiveness and effectiveness of education and training systems for the labour market, promoting equal access to quality and inclusive education and training with an emphasis on disadvantaged groups, promoting lifelong learning.

**Just Transition Fund (JTF) is exclusively focused** on productive investments in SMEs, investments in research and innovation activities, and encouraging the transfer of advanced technologies; investments in the deployment of affordable clean energy technology and infrastructure at affordable prices and the reduction of greenhouse gas emission; investments in digitalisation; investments in enhancing circular economy and investments in additional training and reskilling of workers.

**In the financial period 2021-2027, around 679 million EUR were secured for ITU city projects through the Integrated Territorial Program (among this 33 million EUR for Karlovac agglomeration that contains also City of Ozalj).** These funds will be able to be spent on "brownfield" rehabilitation projects of former industrial and military locations, abandoned and neglected residential and commercial buildings, catering and tourist areas, communal areas and similar areas for the revitalization of the same for cultural, sports, social, educational, social, tourist or economic purpose, i.e. green areas (parks, gardens, etc.). In the domain of cultural heritage, construction and conservation works will be financed, as well as interior decoration, furnishing, development and presentation of cultural contents and services. Funds will be able to be invested in public tourist infrastructure, procurement of environmentally friendly vehicles and fleets, then renovation to increase energy efficiency and energy efficiency measures of publicly owned facilities and infrastructure and multi-apartment buildings. It will be possible to finance green and multipurpose infrastructure, and for economic development, investments in business infrastructure are important with the aim of positioning urban areas as regional hubs and strengthening their role in the creation of regional eco-systems that support regional value chains and the development of priority niches of the industrial transition.

Some activities and actions can be financed through **EU funding from Programs** such as HORIZON, LIFE, Interreg, EUKI, Erasmus, and others.

**Financial instruments** include loans and credits from banks, eg the Croatian Bank for Reconstruction and Development or the European Investment Bank, with favorable interest rates and conditions that are applicable for larger infrastructural and economic investments.

**Public-private partnership (PPP)** is a joint, cooperative action of the public sector with the private sector in the production of public goods or the provision of public services. The public sector appears as a producer and provider of cooperation - as a partner that contractually defines the types and scope of work or services that it intends to transfer to the private sector and that offers the performance of public work to the private sector. The private sector appears as a partner that demands such cooperation if it can realize a business interest (profit) and must carry out contractually obtained and defined tasks with quality. The goal of a public-private partnership is a more economical, effective, and efficient production of public products or services compared to the traditional way of providing public services.

One of the outcomes of some actions is clearly to attract **private investments** from current or new local, regional or private companies and entities, especially in the scope of economy development and energy transition.

Other funding sources include **crowdfunding**, a method of raising capital through the collective effort of individual investors (community members). This approach taps into the collective efforts of a large pool of individuals—primarily online via social media and crowdfunding platforms—and leverages their networks for greater reach and exposure.

### 3.3. Risk and Learning Analysis

Action title (and number)	Expected learning	Potential Risks	Probability (High/Medium/Low)	Impact (High/Medium/Low)	Mitigation plan
A1.1.1 Encouraging the creation of energy communities	How can we make community transformation into a sustainable one	Low stakeholder's interest, bottlenecks on a higher administrative level	Medium	High	Involvement and good coordination of all stakeholders
A1.1.2 Encouraging and implementing investments in renewable energy	How can we foster energy transition of our city	Regulative framework barriers, lack of funding sources	Medium	High	Close work with agencies and other partners for project development
A1.2.1 Implementation of key projects for the economic and social development of the City of Ozalj	How can we build sustainable development on our cultural and natural heritage	Time losses (preparatory process too long), lack of funding sources	Medium	High	Close cooperation with Karlovac County regarding EU funding sources
A1.2.2 Implementation of Smart and Sustainable Mobility projects and solutions	How can we implement smart and sustainable mobility in our city	Focusing only on mobility scope, lack of comprehensive vision	Low	Medium	A comprehensive approach, using learnings and methodology of ULG Group, broad involvement of stakeholders
A1.3.1 Establishing synergies in economy between agriculture and industry	How can we make synergy of our potentials	Lack of support from needed stakeholders	Low	Low	Clear communication strategy and well prepared stakeholders workshops

Action title (and number)	Expected learning	Potential Risks	Probability (High/Medium/Low)	Impact (High/Medium/Low)	Mitigation plan
A1.3.2 Expansion of the business zone according to the principles of sustainability	What are ways of combining transformation of place with sustainable development	Time losses (preparatory process too long), lack of funding sources	High	High	Quality project management, close work with agencies and other partners for project development
A2.1.1 Integration of climate change measures into local policies, strategies and planning	How to achieve climate resilience in our city	Poor stakeholders participation, inadequate database	Low	Low	Comprehensive approach, good communication strategy, investment in data analyze
A2.1.2 Strengthening resilience and adaptive capacity to climate-related hazards and natural disasters	How to achieve climate resilience in our city	Poor stakeholders participation, inadequate database	Low	Low	Comprehensive approach, good communication strategy, investment in needed analysis
A2.2.1 Forest and soil conservation action	How can we protect, preserve and increase the amount of green infrastructure in the city	Inadequate database, unresolved property-legal relations	Medium	Medium	Getting all needed stakeholders to work together
A2.2.2 Springs and water protection and maintenance with irrigation system development	How we protect and use water in a sustainable manner	Dependency on higher level authorities, lack of funding sources	Medium	Medium	Good collaboration with all needed stakeholders on regional and national level
A2.3.1 Improvement of wastewater infrastructure	How can improved wastewater infrastructure improve quality of life in Ozalj	Dependency on higher level authorities, lack of funding sources	High	Medium	Close cooperation with Karlovac County and other partners regarding EU funding sources
A2.3.2 Revitalization of the Lake Šljunčara and Community Center	How can we combine sports and leisure with nature protection	Good project definition, time losses, lack of funding sources	Medium	High	Close cooperation with Karlovac County and other partners regarding EU funding sources
A3.1.1 Improve health services for citizens	How can upgraded health services contribute to	Good project definition, lack of funding sources	High	High	Involvement of experts, good collaboration

	quality of life in Ozalj				with local stakeholders
Action title (and number)	Expected learning	Potential Risks	Probability (High/Medium/Low)	Impact (High/Medium/Low)	Mitigation plan
A3.1.2 Support new options and services for sport, recreation and leisure	How can sport, recreation and leisure improve mental health and well-being	Timeframe and extended deadlines for projects to be finished	Low	Low	Quality project management and timely budget allocations
A3.2.1 New programmes of Public Open University	Can we upgrade our programs for cultural, educational and creative sector	Lack of human resources, lack of funding sources	Low	Medium	City budget adjustment, extending trans local/regional cooperation
A3.2.2 Establishment of Multimedial cultural centre	Can we upgrade our infrastructure for cultural, educational and creative sector	Lack of appropriate place, lack of funding sources	High	High	Clear vision and project management
A3.3.1 Establishing Volunteer Council	How can we keep the ULG "flame" after the GG4C ends	Loss of motivation and enthusiasm	Low	Medium	Clear commitment from the city authorities, efficient facilitation and motivation techniques to be applied
A3.3.2 Upgrade of annual Participative Budgeting process	How can we improve and upgrade public participation	Loss of motivation and enthusiasm	Low	Medium	Clear commitment from the city authorities, efficient management and motivation techniques to be applied